## TOWN OF EAST WINDSOR, CONNECTICUT

Financial Statements and Supplemental Schedules

For the Year Ended June 30, 2011

Together with Independent Auditors' Report



## TOWN OF EAST WINDSOR, CONNECTICUT BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2011

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## TOWN OF EAST WINDSOR, CONNECTICUT BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2011

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## Independent Auditors' Report



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### INDEPENDENT AUDITORS' REPORT

To the Board of Finance of the Town of East Windsor, Connecticut

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of East Windsor, Connecticut (the "Town"), as of and for the year ended June 30, 2011, which collectively comprise the Town's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the Town's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of East Windsor, Connecticut, as of June 30, 2011, and the respective changes in financial position thereof, and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated December 28, 2011 on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 12 and schedules of funding progress on page 49 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's financial statements as a whole. The combining and individual fund statements and schedules and other supplementary information are presented for purposes of additional analysis and are not a required part of the financial statements. The combining and individual fund statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole. The other supplementary information on pages 66 – 74 has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.



Glastonbury, Connecticut December 28, 2011

## Management's Discussion and Analysis

As management of the Town of East Windsor (the "Town"), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2011.

## FINANCIAL HIGHLIGHTS

- As of the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$6,189,930, an increase of \$517,963 in comparison with the prior year. Approximately 38.4% or \$2,374,787 of this total amount is considered to be unassigned fund balance as of June 30, 2011.
- At the end of the current fiscal year, unassigned fund balance for the general fund increased to \$3,372,712, or 10.2% of total general fund expenditures. Expressed another way, unassigned fund balance for the general fund was sufficient to cover 1.4 months of general fund operating expenditures. The Town's fund balance policy requires a gradual increase in fund balance to 17% or 2 months of general fund operating expenditures, as recommended by the Government Finance Officers Association ("GFOA").
- The assets of the Town's governmental activities exceeded its liabilities at the close of the most recent fiscal year by \$48,374,677 (net assets). Of this amount, \$8,520,495 is considered to be unrestricted, \$39,844,361 is considered to be invested in capital assets, net of related debt and \$9,821 is considered to be restricted under trust agreements.
- The Town's total net assets increased by \$2,503,852. This increase was primarily due to an increase in property tax revenues as a result of a 2% Charter driven default budget coupled with an increase in the amount of back taxes collected, as well as an increase in building permit fees collected. Program expenses totaled \$36,886,080 (an increase of \$381,172 from the prior year), primarily due to increases in sanitation and waste removal and education expenditures.
- The Town's total long-term bonded debt decreased by \$806,000 or 15.1% during the current fiscal year due to scheduled repayments.

## OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis are intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

## **Government-wide Financial Statements**

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the Town's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The statement of activities presents information showing how the Town's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements display information about the Town's governmental activities which include general government, public safety, health and welfare, libraries, highways and transportation, and education. The Town does not have any business-type activities.

## **OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)**

## Government-wide Financial Statements (Continued)

The government-wide financial statements include only the Town itself because there are no legally separate organizations for which the Town is financially accountable.

The government-wide financial statements can be found on pages 13 - 14 of this report.

## **Fund Financial Statements**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into two categories: governmental funds and fiduciary funds.

### Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Town's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Town's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains several individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, the Capital and Nonrecurring Fund, and the Capital Projects Fund, all of which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The basic governmental fund financial statements can be found on pages 15 - 19 of this report.

## Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the Town government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 20 - 21 of this report.

## Notes to the Financial Statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 22 - 48 of this report.

### Other Information

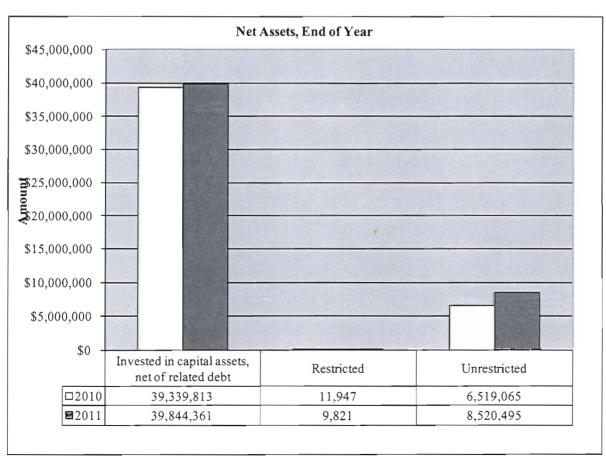
Required supplementary information and combining and individual fund statements and schedules and other supplementary information can be found on pages 49 - 74 of this report.

## GOVERNMENT-WIDE FINANCIAL ANALYSIS

## **Net Assets**

Over time, net assets may serve as one measure of a government's financial position. Total net assets of the Town totaled \$48,374,677 and \$45,870,825 as of June 30, 2011 and 2010, respectively and are summarized as follows:

	<u>Tc</u>	otal
	2011	2010
Current and other assets	\$ 14,357,680	\$ 11,509,675
Capital assets, net	49,547,608	48,854,897
Total assets	63,905,288	60,364,572
Other liabilities	5,185,010	2,780,424
Long-term liabilities	10,345,601	11,713,323
Total liabilities	15,530,611	14,493,747
Net assets:		
Invested in capital assets, net of related debt	39,844,361	39,339,813
Restricted	9,821	11,947
Unrestricted	8,520,495	6,519,065
Total net assets	\$ 48,374,677	\$ 45,870,825



## **GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)**

## Net Assets (Continued)

82.4% of the Town's net assets reflect its investment in capital assets, less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

Less than 1.0% of net assets are considered restricted under trust arrangements. The remainder of the Town's net assets are considered unrestricted.

Overall, net assets increased by \$2,503,852 or 5.5% in comparison to the prior year.

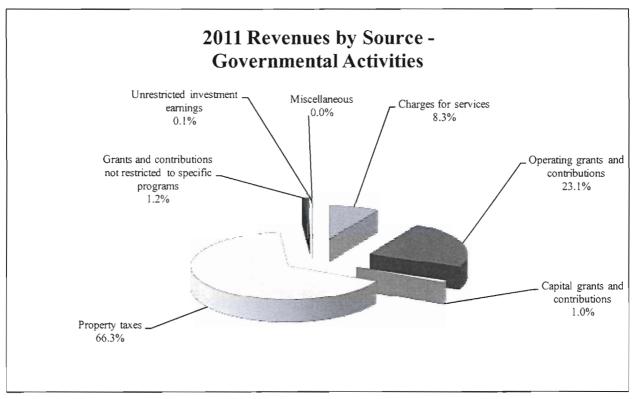
## Changes in Net Assets

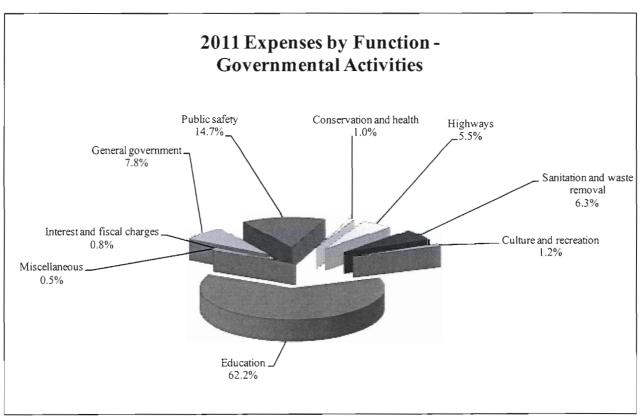
Changes in net assets for the years ended June 30, 2011 and 2010 are as follows:

	To	otal
	2011	2010
Revenues		
Program revenues:		
Charges for services	\$ 3,285,840	\$ 2,166,950
Operating grants and contributions	9,083,558	9,638,012
Capital grants and contributions	395,691	105,979
General revenues:		
Property taxes	26,107,014	23,740,203
Grants and contributions not restricted to specific programs	472,506	536,305
Unrestricted investment earnings	26,008	39,122
Miscellaneous	19,315	99,756
Total revenues	39,389,932	36,326,327
Program expenses General government Public safety Conservation and health Highways Sanitation and waste removal Culture and recreation Education Miscellaneous Interest and fiscal charges	2,876,228 5,433,750 374,947 2,013,463 2,302,215 465,709 22,957,727 178,702 283,339	416,222 2,203,257 2,115,376 472,896 21,951,693 156,077 309,134
Total expenses	36,886,080	36,504,908
Change in net assets	\$ 2,503,852	\$ (178,581)

## GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)

Changes in Net Assets (Continued)





## GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)

### Governmental Activities

Governmental activities increased the Town's net assets by \$2,503,852. Key elements of this increase are as follows:

- An increase in education expenditures of \$1,006,034 or 4.6%, primarily due to a budget increase of approximately 2% in addition to certain revenues no longer net with education expenditures for GAAP reporting purposes.
- An increase in property tax revenue of \$2,366,811 as a result of a 2% Charter driven default budget coupled with an increase in the amount of back taxes collected, as well as an increase in building permit fees collected.

## FINANCIAL ANALYSIS OF THE TOWN'S FUNDS

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

## Governmental Funds

The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the Town's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$6,189,930, an increase of \$517,963 in comparison with the prior year. Of this amount, \$2,374,787 constitutes unassigned fund balance. The remainder of fund balance is not available for new spending because it has already been restricted, assigned or committed to specific purposes.

## General Fund

The general fund is the chief operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the general fund was \$3,372,712, while total fund balance was \$3,935,859. As a measure of the general fund's liquidity, it may be useful to compare unassigned fund balance to total fund expenditures. Unassigned fund balance represents 10.2% of total general fund expenditures. Expressed another way, unassigned fund balance for the general fund was sufficient to cover 1.4 months of general fund operating expenditures and net other financing uses. The Town's fund balance policy requires a gradual increase in fund balance to 17% or 2 months of general fund operating expenditures, as recommended by the Government Finance Officers Association ("GFOA").

The fund balance of the Town's general fund increased \$1,049,497 during the current fiscal year. Factors contributing to this increase were land use permit fees, back tax collections and educational revenues no longer reported as an offset to expenditures. These increases were offset by an increase in total expenditures of \$1,298,179, primarily due to an increase in budgeted education expenditures.

## FINANCIAL ANALYSIS OF THE TOWN'S FUNDS (Continued)

## Governmental Funds (Continued)

## Capital and Nonrecurring Fund

The fund balance of the Capital and Nonrecurring Fund increased by \$176,924 during the current fiscal year. This increase was due primarily to transfers received from the General Fund.

## Capital Projects Fund

The fund balance deficit of the Capital Projects Fund increased by \$447,573 during the current fiscal year, mainly due to capital expenditures incurred for various drainage projects and the North Road sewer extension.

### GENERAL FUND BUDGETARY HIGHLIGHTS

During the year, revenues exceeded budgetary estimates by \$399,966, while expenditures were less than budgetary estimates by \$644,524 and transfers out were less than budgetary estimates by \$5,007. The net result of these variances of revenues and expenditures was a \$1,049,497 addition to fund balance.

## CAPITAL ASSET AND DEBT ADMINISTRATION

## **Capital Assets**

The Town's investment in capital assets for its governmental activities as of June 30, 2011 totaled \$49,547,608 (net of accumulated depreciation). This investment in capital assets includes land, construction in progress, buildings and improvements, machinery and equipment, and infrastructure. The Town's investment in capital assets decreased \$692,711 or 1.4%.

Major capital asset events during the current fiscal year included the following:

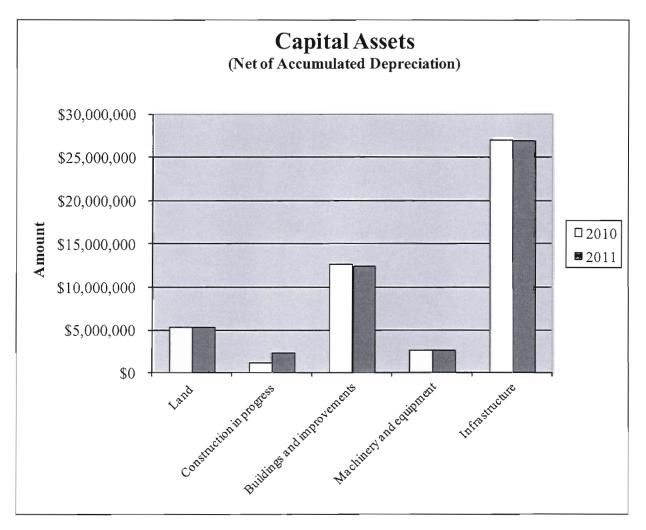
- A net increase of \$1,158,903 in construction in progress, primarily due to the North Road sewer extension and various drainage projects.
- An increase of \$572,914 in infrastructure, due to the completion of road resurfacing and drainage projects in the Prospect Hill area.
- A decrease of \$1,536,942 due to current year depreciation expense.

## CAPITAL ASSET AND DEBT ADMINISTRATION (Continued)

## Capital Assets (Continued)

The following table is a two year comparison of the investment in capital assets, net of accumulated depreciation:

	To	tal
	2011	2010
Land	\$ 5,328,962	\$ 5,328,962
Construction in progress	2,281,301	1,122,398
Buildings and improvements	12,364,129	12,685,673
Machinery and equipment	2,675,397	2,705,657
Infrastructure	26,897,819_	27,012,207
Totals	\$49,547,608	\$48,854,897
Infrastructure	26,897,819	27,012,207



Additional information on the Town's capital assets can be found in Note 4 on page 34 of this report.

## CAPITAL ASSET AND DEBT ADMINISTRATION (Continued)

## Long-term Debt

At the end of the current fiscal year, the Town had total bonded debt outstanding of \$4,528,000, all of which is backed by the full faith and credit of the government. The Town's total bonded debt decreased by \$806,000 or 15.1% during the current fiscal year due to scheduled debt service payments.

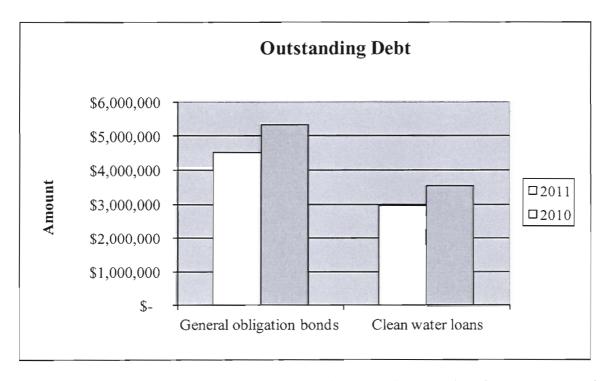
The Town maintains an "AA2" rating from Moody's Investor Service for general obligation debt.

State statutes limit the amount of general obligation debt the Town may issue to seven times its annual receipts from taxation, as defined by the statutes. The current debt limitation for the Town is \$183,204,077, which is significantly in excess of the Town's outstanding general obligation debt.

The following is a two year comparison of long-term bonded debt:

General obligation bonds Clean water loans Totals

To	tals
2011	2010
\$ 4,528,000	\$ 5,334,000
2,944,300	3,529,334
\$ 7,472,300	\$ 8,863,334



Additional information on the Town's long-term debt can be found in Note 8 on pages 36 - 38 of this report.

## ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

A summary of key economic factors affecting the Town are as follows:

- The Town receives intergovernmental revenues from the State of Connecticut. Due to the current State budget crisis, the Town could experience a reduction in these revenues. Connecticut's economy moves in the same general cycle as the national economy.
- The unemployment rate for the Town is currently 10%, which is an increase of .3% from the prior year, compared to the state's average unemployment rate of 9.1% and the national unemployment rate of 9.2%.
- Inflationary trends in the region compare favorably to national indices.

All of these factors were considered in preparing the Town's budget for fiscal year 2012.

## REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the Town's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Treasurer, Town of East Windsor, 11 Rye Street, Broad Brook, Connecticut 06016.

## Basic Financial Statements

## TOWN OF EAST WINDSOR, CONNECTICUT STATEMENT OF NET ASSETS JUNE 30, 2011

	Governmental Activities
ASSETS	
Cash and cash equivalents	\$ 10,714,113
Investments	2,123
Receivables:	
Property taxes, net of allowance of \$116,000	1,294,605
Interest, net of allowance of \$60,000	496,740
Assessments/user charges	564,733
Intergovernmental	359,317
Other	342,209
Deferred charges	3,479
Inventories	7,957
Grant and contracts receivable, long-term portion	572,404
Capital assets:	
Non-depreciable	7,610,263
Depreciable, net	41,937,345
Total assets	63,905,288
LIABILITIES	
Accounts payable	1,817,566
Accrued liabilities:	
Salaries and benefits payable	380,096
Other accrued liabilities	226,428
Accrued interest	47,116
Due to funding source	160,211
Unearned revenue	313,593
Bond anticipation notes payable	2,240,000
Noncurrent liabilities:	
Due within one year	1,687,142
Due in more than one year	8,658,459
Total liabilities	15,530,611
NET ASSETS	
Invested in capital assets, net of related debt	39,844,361
Restricted for:	, ,
Endowments:	
Expendable	9,821
Unrestricted	8,520,495
Total net assets	\$ 48,374,677

# TOWN OF EAST WINDSOR, CONNECTICUT STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2011

				Progr	Program Revenues			Net Re	Net (Expense) Revenue and
					Operating	Capital	tal	Change	Changes in Net Assets -
			Charges for	Ü	Grants and	Grants and	and	Go	Governmental
Functions/Programs	Expenses		Services	Col	Contributions	Contributions	utions	1	Actvities
Governmental activities:		 							
General government	\$ 2,876,228	28 \$	805,316	↔	33,517	€>	,	↔	(2,037,395)
Public safety	5,433,7	,750	123,417		56,432		,		(5,253,901)
Conservation and health	374,947	47	1		,		ı		(374,947)
Highways	2,013,463	63	ı		164,719	37	371,841		(1,476,903)
Sanitation and waste removal	2,302,215	15	1,755,091		13,853		,		(533,271)
Culture and recreation	465,709	60	31,784		1		,		(433,925)
Education	22,957,7	,727	565,182		8,815,037		23,850		(13,553,658)
Miscellaneous	178,7	3,702	5,050		ı		1		(173,652)
Interest and fiscal charges	283,3	3339	ı		t		,		(283,339)
Total governmental activities	\$ 36,886,080	80	3,285,840	↔	9,083,558	\$ 3	395,691	€9	(24,120,991)
	General revenues:	nes:							

Property taxes, levied for general purposes	26,107,014
Grants and contributions not restricted to specific programs	472,506
Unrestricted investment earnings	26,008
Miscellaneous	19,315
Total general revenues	26,624,843
Change in net assets	2,503,852
Net assets - beginning	45,870,825
Net assets - ending	\$ 48,374,677

## TOWN OF EAST WINDSOR, CONNECTICUT BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2011

		General Fund		Capital and onrecurring Fund	Capital Projects Fund		Nonmajor overnmental Funds	Total Governmental Funds		
ASSETS										
Cash and cash equivalents	\$	6,934,114	\$	1,669,934	\$ 373,938	\$	1,736,127	\$	10,714,113	
Investments		-		-	2,123		-		2,123	
Receivables:										
Property taxes, net of allowance										
of \$116.000		1,294,605		-	-		-		1,294,605	
Interest on property taxes, net of										
allowance of \$60,000		496,740		-	-		-		496,740	
Assessments/user charges		-		-	-		564,733		564,733	
Intergovernmental		798,389		-	-		133,332		931,721	
Other		192,620		22,678	-		126,911		342,209	
Due from other funds		735,705		-	1.288,769		1,196,395		3,220,869	
Inventories		-		-	-		7,957		7,957	
Total assets	\$	10,452,173	\$	1,692,612	\$ 1,664.830	\$	3,765,455	\$	17.575.070	
LIABILITIES AND FUND BALANCES Liabilities:	(DEF	ICIT)								
Accounts payable	\$	1,200,228	\$	981	\$ 422,755	\$	193,602	\$	1,817,566	
Accrued expenses:										
Salaries and benefits		361,674		-	-		18,422		380,096	
Other accrued liabilities		45,851		-	-		180,577		226,428	
Bond anticipation notes payable		_		-	2,240,000		-		2,240,000	
Due to other funds		2,483,414		122,497	-		614,958		3,220,869	
Due to funding source		· · · ·		-	-		160,211		160.211	
Unearned/deferred revenue		2,425,147		-	-		914,823		3,339,970	
Total liabilities		6,516,314		123,478	2,662,755		2,082,593		11,385,140	
Fund Balances (deficit): Nonspendable:										
Inventories		-		-	-		7,957		7,957	
Restricted for:										
Grant program purposes		-		-	-		447,973		447,973	
Special reserves - external		-		-	-		9,821		9,821	
Committed to:										
Education		-		-	-		161,867		161,867	
Public safety		-		-	-		131,864		131,864	
Sanitation and waste removal		-		-	-		845,255		845,255	
Capital projects		-		1,569,134	-		-		1,569,134	
Other governmental fund purposes		-		-	-		78,125		78,125	
Assigned to:										
Capital projects		563,147		-	-		-		563,147	
Unassigned		3,372,712		-	(997,925)		-		2,374,787	
Total fund balances (deficit)		3,935,859		1.569,134	(997,925)		1,682,862		6,189,930	
Total liabilities and fund balances (deficit)	\$	10,452,173	\$	1,692,612	\$ 1,664,830	\$	3,765,455	\$	17.575,070	

 ${\it The\ accompanying\ notes\ are\ an\ integral\ part\ of\ these\ financial\ statements\ .}$ 

## TOWN OF EAST WINDSOR, CONNECTICUT RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS JUNE 30, 2011

Total fund balances for governmental funds		\$ 6,189,930
Total net assets reported for governmental activities in the statement of net assets is different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds. Those assets consist of:		
Land Construction in progress Buildings and improvements Machinery and equipment Infrastructure Less accumulated depreciation and amortization Total capital assets, net	\$ 5,328,962 2,281,301 25,780,734 6,364,021 38,807,383 (29,014,793)	49,547,608
Rehabilitation loans receivable are not available soon enough to pay for the current period's expenditures and, therefore, are reported as deferred revenue in the governmental funds.		81,888
Some of the Town's taxes, sewer usage fees and sewer assessments will be collected after year end, but are not available soon enough to pay for the current period's expenditures, and therefore are reported as deferred revenue in the funds.		2,221,689
Long-term school construction grant receivables received from the State of Connecticut are not available soon enough to pay for the current period's expenditures, and therefore are reported as deferred revenue in the funds.		722,800
Bond issuance costs are recorded as expenditures in the governmental funds. However, these costs are deferred and amortized over the life of the related debt in the statement of net assets.		3,479
Long-term liabilities applicable to the Town's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities - both current and long-term - are reported in the statement of net assets.		
Long-term debt:  Bonds and note payable  Unamortized premium  Deferred amount on refunding  Accrued interest payable  Other long-term liabilities:	(7,472,300) (33,026) 38,600 (47,116)	
Net pension obligation Net OPEB obligation Compensated absences  Net assets of governmental activities	(1,687,680) (485,451) (705,744)	\$ (10,392,717) 48,374,677

## TOWN OF EAST WINDSOR, CONNECTICUT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2011

	General Fund		Capital and onrecurring Fund	Capital Projects Fund		lonmajor vernmental Funds	G	Total overnmental Funds
REVENUES					_			
Property taxes	\$ 26,071,181	\$	-	\$ -	\$	-	\$	26,071,181
Assessments, including interest and liens	-		-	-		467,387		467,387
Intergovernmental revenues	7,273,015		-	2,123		2,829,259		10,104,397
Licenses, fees and charges for goods and services	955,800		28,970	-		1,654,130		2,638,900
Revenues from use of money	18,383		2,646	1,636		3,343		26,008
Other revenues	3,300			 1,750		134,495		139,545
Total revenues	 34,321,679	_	31,616	 5,509		5,088,614	_	39,447,418
EXPENDITURES								
Current:								
General government	2,658,301		-	-		124,562		2,782,863
Public safety	4,752,054		-	-		191,045		4,943,099
Conservation and health	361,438		-	-		-		361,438
Highways	1,200,901		-	-		125,364		1,326,265
Sanitation and waste removal	797,948		-	-		1,212,879		2,010,827
Insurance and surety bonds	294,488		-	-		-		294,488
Culture and recreation	437,610		-	-		-		437,610
Education	20,522,588		-	-		2,572,851		23,095,439
Miscellaneous	178,702		-	-		-		178,702
Capital outlays	351,206		87,485	603,586		796,252		1,838,529
Debt service:								
Principal payments	1,391,035		-	-		-		1,391,035
Interest and fiscal charges	256,163		-	32,312		-		288,475
Total expenditures	33,202,434		87,485	635,898		5,022,953		38,948,770
Excess (deficiency) of revenues								
over expenditures	1,119,245		(55,869)	(630,389)		65,661		498,648
OTHER FINANCING SOURCES (USES)								
Premium on bond anticipation note	-		-	19,315		-		19,315
Transfers in	350,007		239,393	163,501		29,621		782,522
Transfers out	(419,755)		(6,600)	-		(356,167)		(782,522)
Total other financing sources (uses)	(69,748)		232,793	182,816		(326,546)	_	19,315
Net change in fund balances	1,049,497		176,924	(447,573)		(260,885)		517,963
Fund balances - beginning	 2,886,362	_	1,392,210	(550,352)		1,943,747		5,671,967
Fund balances - ending	\$ 3,935,859	\$	1,569,134	\$ (997,925)	\$	1,682.862	\$	6,189,930

## TOWN OF EAST WINDSOR, CONNECTICUT RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2011

FOR THE TEAR ENDED SCILE 50, 2	.011	
Net change in fund balances - total governmental funds		\$ 517,963
Total change in net assets reported for governmental activities in the statement of activities is different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. The amount by which capital outlays exceeded depreciation expense in the current period is as follows:		
Expenditures for capital assets  Depreciation and amortization expense  Net adjustment	2,259,914 (1,536,942)	722,972
The statement of activities reports losses arising from the disposal of existing capital assets. Conversely, governmental funds do not report any gain or loss on a disposal of capital assets.		(30,261)
Intergovernmental revenue on school construction grants is not susceptible to accrual and, therefore, is only reported as revenue in the governmental funds when the cash is received by the Town. In the government-wide financial statements, the cash received reduces the grant receivable recognized in the government-wide statement of net assets.		(152,640)
Certain revenues reported in the statement of activities do not provide current financial resources and therefore are reported as deferred revenues in governmental funds. This amount represents the change in deferred revenue.		75,840
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of principal on long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The net effect of these differences in the treatment of long-term debt and related items is as follows:		
Principal repayments:  Bonds and notes payable  Amortization of deferred charge on refunding  Amortization of bond issuance costs  Amortization of bond premiums	1,391,034 (9,650) (3,480) 9,049	
Under the modified accrual basis of accounting used in the governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available financial resources. However, in the statement of activities, which is presented on the accrual basis, expenses and liabilities are reported regardless of when financial resources are available. In addition, interest on long-term debt is not recognized under the modified accrual basis of accounting until due, rather than as it accrues. The net effect of such items is as follows:		1,386,953
Compensated absences Accrued interest Net pension obligation Net OPEB obligation	(39,076) 5,736 (1,234) 17,599	(16,975)
Change in net assets of governmental activities		\$ 2,503,852

## TOWN OF EAST WINDSOR, CONNECTICUT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL BUDGETARY BASIS - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted	d Amounts		Variance With Final Budget Over (Under)	
	Original	Final	Actual		
REVENUES				_	
Property taxes	\$ 26,068,138	\$ 26,068,138	\$ 26,071,181	\$ 3,043	
Intergovernmental revenues	5,615,885	5,615,885	5,503,044	(112,841)	
Licenses, fees and charges for goods and services	417,718	417,718	959,099	541,381	
Revenues from use of money	50,000	50,000	18,383	(31,617)	
Total revenues	32,151,741	32,151,741	32,551,707	399,966	
EXPENDITURES					
Current:					
General government	2,514,152	2,791,146	2,658,326	(132,820)	
Public safety	4,955,411	5,013,827	4,768,915	(244,912)	
Conservation and health	448,632	389,485	361,438	(28,047)	
Highways	1,357,100	1,325,649	1,200,901	(124,748)	
Sanitation and waste removal	726,316	841,359	797,948	(43,411)	
Insurance and surety bonds	302,641	303,950	294,488	(9,462)	
Culture and recreation	475,363	470,291	437,610	(32,681)	
Miscellaneous	481,601	184,732	178,677	(6,055)	
Education	18,828,205	18,828,205	18,828,205	-	
Capital outlays	437,769	276,505	275,617	(888)	
Debt service	1,969,551	1,817,773	1,796,273	(21,500)	
Total expenditures	32,496,741	32,242,922	31,598,398	(644,524)	
Excess (deficiency) of revenues over					
expenditures	(345,000)	(91,181)	953,309	1,044,490	
OTHER FINANCING SOURCES (USES)					
Transfers in	350,000	350,000	350,000	_	
Transfers out	(5,000)	(258,819)	(253,812)	(5,007)	
Total other financing sources (uses)	345,000	91,181	96,188	(5,007)	
Net change in fund balances	\$ -	\$ -	1,049,497	\$ 1,049,497	
Fund balance - beginning			2,886,362		
Fund balance - ending			\$ 3,935,859		

## TOWN OF EAST WINDSOR, CONNECTICUT STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS JUNE 30, 2011

	E	Pension and Other Post Imployment enefits Trust Funds	Tr	Private Purpose ust Fund - School holarhips	Agency Funds		
ASSETS							
Cash and cash equivalents	\$	140,527	\$	26,538	\$	358,955	
Investments, at fair value:							
Mutual funds		14,109,987		266,714		-	
Certificates of deposit		-		73,599		-	
Contributions receivable		307,865		-			
Total assets		14,558,379		366,851	\$	358,955	
LIABILITIES							
Accounts payable		7,659		-		-	
Due to student groups		-		-		74,885	
Due to others		-		-		284,070	
Total liabilities		7,659			\$	358,955	
NET ASSETS							
Held in trust for pension and other benefits	\$	14,550,720	\$	366,851			

## TOWN OF EAST WINDSOR, CONNECTICUT STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS FOR THE YEAR ENDED JUNE 30, 2011

	C Eı	ension and Other Post mployment nefits Trust Funds	Private Purpose Trust Fund - School Scholarhips		
ADDITIONS					
Contributions:					
Employer	\$	906,977	\$	-	
Plan members		240,942		-	
Private donations		-		20,100	
Total contributions		1,147,919		20,100	
Investment earnings:					
Interest		-		17,781	
Net increase in the fair					
value of investments		2,521,762			
Net investment earnings		2,521,762		17,781	
Total additions		3,669,681		37,881	
DEDUCTIONS					
Benefit payments		644,618		-	
Administrative expenses		30,669		-	
Awards expense		-		29,542	
Total deductions		675,287		29,542	
Change in net assets		2,994,394		8,339	
Net assets - beginning, as originally reported		11,556,326		-	
Adjustment (Note 14)				358,512	
Net assets - beginning, as adjusted		11,556,326		358,512	
Net assets - ending	\$	14,550,720	\$	366,851	

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of East Windsor, Connecticut (the "Town") conform to accounting principles generally accepted in the United States of America, as applicable to governmental organizations. The following is a summary of significant accounting policies:

## FINANCIAL REPORTING ENTITY

The Town of East Windsor, Connecticut was incorporated in 1768 and operates in accordance with the provisions of its charter, which was revised effective November 1998. The Town operates under a Board of Selectmen, Town Meeting and Board of Finance form of government and provides the following services: public safety, community maintenance, conservation and health, education, public improvements, planning and zoning and general government.

The legislative power of the Town is vested with the Board of Selectmen and Town Meeting. The Board of Selectmen may enact, amend of repeal ordinances and resolutions. The Board of Finance is responsible for financial and taxation matters as prescribed by Connecticut General Statutes, and is responsible for presenting fiscal operating budgets for Town Meeting approval.

The Town is the administrator of a single-employer defined benefit pension plan (the "Plan"). The Plan does not issue stand-alone financial statements and is part of the Town's financial reporting entity. As such, balances of the Plan as of and for the year ended June 30, 2011 are accounted for in the fiduciary fund financial statements as a pension trust fund. The Plan is discussed more fully in Note 10.

The Town is the administrator of an Other Post Employment Benefits Program (the "OPEB Plan"), which is a single-employer defined benefit other post employment benefits plan. The OPEB Plan does not issue stand-alone financial statements and is a part of the Town's financial reporting entity. As such, balances of the OPEB Plan as of and for the year ended June 30, 2011 are accounted for in the fiduciary fund financial statements as an other post employment benefits trust fund. The OPEB Plan is discussed more fully in Note 11.

Accounting principles generally accepted in the United States of America require that the reporting entity include the primary government and its component units, entities for which the government is considered to be financially accountable, all organizations for which the primary government is financially accountable, and other organizations which by nature and significance of their relationship with the primary government would cause the financial statements to be incomplete or misleading if excluded. Blended component units, although legally separate entities, are in substance, part of the government's operations and therefore, data from these units are combined with data of the primary government. Based on these criteria, there are no component units requiring inclusion in these financial statements.

## GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

## Government-wide Financial Statements

The statement of net assets and the statement of activities display information about the Town and include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. The statements are intended to distinguish between governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. The Town has no business-type activities.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS (Continued)

## Government-wide Financial Statements (Continued)

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported as general revenues.

## **Fund Financial Statements**

The fund financial statements provide information about the Town's funds, including its fiduciary funds. Separate statements for each fund category - governmental and fiduciary - are presented. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds.

The Town reports the following major governmental funds:

**General Fund** - This fund is the Town's primary operating fund. It accounts for all financial resources of the general government, except those not accounted for in another fund.

**Capital and Nonrecurring Fund** - This fund accounts for financial revenues used for the financing of the planning, construction, reconstruction or acquisition of any specific capital improvement or the acquisition of specific equipment and capital additions.

Capital Projects Fund - This fund is used to account for appropriations related to major capital purchases and projects.

In addition, the Town reports the following fiduciary fund types:

**Pension and Other Post Employment Benefits Trust Funds** - This fund type is used to account for resources held in trust for the members and beneficiaries of the Town's defined benefit pension plan and other post employment benefit plan. These plans are discussed more fully in Notes 10 and 11.

**Private Purpose Trust Fund** - This fund type is used to account for trust arrangements under which principal and income benefit individuals. There is no requirement that any portion of the resources be preserved as capital. The Town utilizes a private purpose trust fund to account for activities of student scholarships.

Agency Funds - These funds are used to account for resources held by the Town in a purely custodial capacity. The Town utilizes these funds to account for assets of the student activities funds, the contractor bonds fund and the performance bonds fund. The student activities funds account for monies generated by student activities in the Town's school system for use by students and for student awards. The contractor bonds fund accounts for monies received to ensure that correct specifications for new home construction are followed. The performance bonds fund accounts for monies received to ensure that driveways are installed to correct specifications for new construction.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

## Government-wide and Fiduciary Fund Financial Statements

The government-wide and fiduciary fund financial statements (except for Agency Funds) are prepared using the economic resources measurement focus and the accrual basis of accounting. Agency Funds have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

## **Governmental Fund Financial Statements**

Governmental fund financial statements are prepared using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are susceptible to accrual, that is, when they are both measurable and available. Revenues are considered to be available if they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current period. Property taxes and grants and contracts associated with the current period are considered to be susceptible to accrual. All other revenue items are considered to be measurable and available only when the cash is received by the Town. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

## ASSETS, LIABILITIES AND FUND EQUITY

## **Cash Equivalents**

Cash and cash equivalents include short-term, highly liquid investments with original maturities of three months or less when purchased. Cash equivalents as of June 30, 2011 consist of Cooperative Liquid Asset Security Systems Funds (CLASS), State Treasurer's Short-Term Investment Fund (STIF), and money market accounts which totaled \$1,768,489, \$1,557,211 and \$1,797,652, respectively. STIF and CLASS are invested in 2a-7 like pools registered with the Securities and Exchange Commission. The balance in the pools are reported at net asset value, which is representative of the value of the pool shares.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## ASSETS, LIABILITIES AND FUND EQUITY (Continued)

### **Investments**

In accordance with Governmental Accounting Standards Board Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools, the Town presents all investments at fair value.

The Town allocates investment income in accordance with donor restrictions and Connecticut law, which adopted the provisions of the Uniform Prudent Management of Institutional Funds Act (UPMIFA). UPMIFA requires the investment of endowments in good faith and with the care that an ordinarily prudent person in a like position would exercise under similar circumstances. It requires prudence in incurring investment costs, authorizing only costs that are appropriate and reasonable. Factors to be considered in investing are expanded to include, for example, the effects of inflation. UPMIFA emphasizes that investment decisions be made in relation to the overall resources of the Town.

## **Inventories**

Inventories are reported at cost using the first-in first-out (FIFO) method, except for USDA donated commodities, which are recorded at market value. Inventories are recorded as expenditures when consumed rather than when purchased.

## Property Taxes, Sewer Assessment and Usage Charges

Property taxes are assessed as of October 1. Taxes are billed in July and due in two installments, July 1 and January 1. Personal property and motor vehicle taxes are billed in July and due in one installment, July 1. Taxes not paid within 30 days of the due date are subject to an interest charge of 1.5% per month. Liens are effective on the assessment date and are continued by filing before the end of the year following the due date.

Upon completion of projects, sewer assessments are levied and assessed to the users. Usage charges are billed in advance. Assessments and user charges are due and payable within thirty days and delinquent amounts are subject to interest at prevailing rates. Liens are filed on all properties until the assessment is paid in full.

## Capital Assets

Capital assets, which include property, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks, and similar items), are reported in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of 3 years. Such assets are recorded at historical cost, or estimated historical cost, if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of a capital asset or materially extend capital asset lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## ASSETS, LIABILITIES AND FUND EQUITY (Continued)

## Capital Assets (Continued)

Capital assets of the Town are depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Buildings	40
Building improvements	25
Machinery	5
Office equipment	5
Computer equipment	3
Infrastructure	20 - 60

### **Unearned/Deferred Revenue**

In the government-wide and fund financial statements, this liability represents resources that have been received but not yet earned. In the fund financial statements, this liability also represents revenues considered measurable but not available during the current period.

## **Compensated Absences**

Vacation time earned may be accumulated by employees until termination of their employment, at which time they are paid for this accumulated time. Vacation leave is valued using current salary costs, as well as any salary-related payments that are directly or incrementally connected with leave payments to employees. Sick leave is accrued and is contingent upon absences being caused by employee future illness or retirements. The sick leave calculation is also based on current salary costs as well as salary related payments.

Eligible Town employees earn 1 to 1.5 days of sick leave per month depending on employment contract. An employee leaving the Town is entitled to be paid for all unused vacation and a maximum of 36 to 126 days of sick leave upon retirement.

All compensated absences are accrued when incurred in the government-wide financial statements. Expenditures for compensated absences are recognized in the governmental fund financial statements in the current year to the extent they are paid during the year, or when the vested amount is expected to be paid with available resources.

## **Long-term Obligations**

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## ASSETS, LIABILITIES AND FUND EQUITY (Continued)

## **Long-term Obligations (Continued)**

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

## **Fund Equity**

The government-wide statement of net assets presents the Town's non-fiduciary assets and liabilities, with the difference reported as net assets. Net assets are reported in three categories:

*Invested in capital assets, net of related debt* - This category consists of capital assets, net of accumulated depreciation and amortization and reduced by outstanding balances for bonds, notes and other debt that are attributed to the acquisition, construction or improvement of capital assets.

**Restricted net assets** - This category consists of net assets whose use is restricted either through external restrictions imposed by creditors, grantors, contributors, and the like, or through restrictions imposed by law through constitutional provisions or enabling legislation.

Unrestricted net assets - This category consists of net assets which do not meet the definition of the two preceding categories.

During the year ended June 30, 2011, the Town implemented the provisions of GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, which establishes criteria for classifying fund balances into specifically defined classifications for all governments that report governmental funds. The Town's governmental funds report the following fund balance categories:

*Nonspendable* – Amounts that cannot be spent because they are not in spendable form or they are legally or contractually required to be maintained intact.

**Restricted** – Constraints are placed on the use of resources that are either externally imposed by creditors, grantors, contributors or laws and regulations of other governments or imposed by law through enabling legislation.

**Committed** – Amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Board of Finance (the highest level of decision making authority of the Town) and cannot be used for any other purpose unless the Town removes or changes the specified use by taking the same formal action.

**Assigned** – Amounts are constrained by the Town's intent to be used for specific purposes, but are not restricted or committed. Amounts may be constrained to be used for a specific purpose by a governing board or body or official that has been delegated authority to assign amounts by the Town Charter.

Unassigned – Residual classification for the General Fund or amounts necessary in other governmental funds to eliminate otherwise negative fund balance amounts in the other four categories.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## ASSETS, LIABILITIES AND FUND EQUITY (Continued)

## Fund Equity (Continued)

The Town does not have a formal policy over the use of fund balance. In accordance with GASB Statement No. 54, the Town will use restricted resources first, then unrestricted resources as needed. Unrestricted resources are used in the following order: committed; assigned; then unassigned. It is the Town's policy to maintain a fund balance in the General Fund between 5% and 17% of operating expenditures. A gradual increase of 1% per year is required under this policy to restore the General Fund unassigned balance should it fall below the minimum level.

## INTERFUND ACTIVITIES

Interfund activities are reported as follows:

## **Interfund Receivables and Payables**

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e. the current portion of interfund loans) or "advances to/from other funds" (i.e. the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds".

### Interfund Services Provided and Used

Sales and purchases of goods and services between funds for a price approximating their external exchange value are reported as revenues and expenditures, or expenses, in the applicable funds.

## **Interfund Transfers**

Interfund transfers represent flows of assets without equivalent flows of assets in return and without a requirement for repayment. In governmental funds, transfers are reported as other financing uses in the funds making transfers and other financing sources in the funds receiving transfers.

### Interfund Reimbursements

Interfund reimbursements represent repayments from the funds responsible for particular expenditures or expenses to the funds that initially paid for them.

## **USE OF ESTIMATES**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. Actual results could differ from those estimates.

## NOTE 2 - BUDGETARY INFORMATION AND DEFICIT FUND EQUITY

The Town adheres to the following procedures in establishing the budgetary data included in the General Fund financial statements.

- O The Board of Finance prepares the budget from information furnished by various Town departments and Board of Selectmen recommendations. The operating budgets include proposed expenditures and the means of financing them.
- O The budget is presented at a public hearing before being formally voted on at the Annual Town Meeting.
- O The legal level of budgetary control, the level at which expenditures may not exceed appropriations, is established at the department, office, board or commission level.
- O Additional appropriations may be made during the year based upon recommendations of the Board of Finance and subject to Town meeting approval. There were no additional appropriations made during the fiscal year ended June 30, 2011.
- O Formal budgetary integration is employed as a management control device during the year.
- O The Board of Education, which is not a separate legal entity but a function of the Town, is authorized under state law to make any transfers within their budget at their discretion. Any additional appropriations must have Board of Education, Board of Finance and, if necessary, Town Meeting approval.
- O The budget is prepared on the modified accrual basis of accounting. "On behalf" payments made by the State of Connecticut into the State Teacher's Retirement System (see Note 10) are not recorded for budgetary purposes.
- O Encumbrances are recognized as a valid and proper charge against a budget appropriation in the year in which the purchase order, contract or other commitment is issued and, accordingly, encumbrances outstanding at year-end are reported in budgetary reports as expenditures of the current year.
- O Generally, all unexpended appropriations lapse at year-end, except those for the Capital Projects Funds. Appropriations for capital projects are continued until completion of applicable projects, even when projects extend more than one fiscal year.

## NOTE 2 - BUDGETARY INFORMATION AND DEFICIT FUND EQUITY (Continued)

As described above, accounting principles applied for purposes of developing data on a budgetary basis differ from those used to present financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP basis"). A reconciliation of General Fund amounts presented on the budgetary basis to amounts presented on the GAAP basis is as follows for the year ended June 30, 2011:

				Othe	r Financing	N	et Change
	Total		Total	Sour	ces (Uses) -		In Fund
	Revenues	Expenditures		Transfers, Net		Balance	
Budgetary basis	\$ 32,551,707	\$	31,598,398	\$	96,188	\$	1,049,497
"On-behalf" payments -							
State Teachers Retirement							
Fund (see Note 10)	1,332,023		1,332,023		-		-
Intergovernmental grants							
netted with expenses	437,949		437,949		-		-
Certain transfers recorded							
as expenditures for							
budgetary purposes	-		(165,936)		(165,936)		
GAAP basis	\$ 34,321,679	\$	33,202,434	\$	(69,748)	\$	1,049,497

Budgets for special revenue funds that are utilized to account for specific grant programs are established in accordance with the requirements of the grantor agencies. In some instances, such budgets cover more than one fiscal year or a fiscal period which does not coincide with the Town's fiscal year. It is not practicable to present a statement of budgetary operations for special revenue funds on a combined basis. Legal authorization for capital projects is provided by the related bond ordinances and/or intergovernmental grant agreements.

## DEFICIT FUND BALANCE

The Capital Projects Fund has a deficit fund balance of \$997,925, which does not constitute a violation of statutory provisions. The deficit arose due to various expenditures funded through the issuance of short term debt.

#### NOTE 3 - CASH DEPOSITS AND INVESTMENTS

#### CASH DEPOSITS

A reconciliation of the Town's cash and cash equivalents as of June 30, 2011 is as follows:

Government-wide statement of net assets:	
Cash equivalents	\$ 4,977,050
Cash deposits	5,737,063
	10,714,113
Less: Cash equivalents considered investments under	
GASB Statement No. 40	3,299,952
	7,414,161
Statement of fiduciary net assets:	
Cash equivalents - pension and other post employment trust funds	104,559
Cash deposits - pension and other post employment trust funds	35,968
Cash deposits - private purpose trust funds	10,543
Cash equivalents - private purpose fund	15,995
Cash deposits - agency funds	333,207
Cash equivalents - agency funds	25,748
	526,020
Less: Cash equivalents considered investments under	
GASB Statement No. 40	 25,748
	500,272
	\$ 7,914,433

#### Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a bank failure, the Town will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The Town does not have a deposit policy for custodial credit risk. Effective December 31, 2010, extending through December 31, 2012, all noninterest-bearing transaction accounts are fully insured, regardless of the balances of the account. As of June 30, 2011, \$6,534,760 of the Town's bank balance of \$9,603,163 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 5,881,284
Uninsured and collateralized with securities held by the pledging	
bank's trust department or agent but not in the Town's name	653,476
	\$ 6,534,760

All of the Town's deposits were in qualified public institutions as defined by Connecticut General Statutes. Under Connecticut General Statutes, any bank holding public deposits must at all times maintain, segregated from its other assets, eligible collateral in an amount equal to a certain percentage of its public deposits. The applicable percentage is determined based on the bank's risk-based capital ratio. The amount of public deposits is determined based on either the public deposits reported on the most recent quarterly call report, or the average of the public deposits reported on the four most recent quarterly call reports, whichever is greater. The collateral is kept in the custody of the trust department of either the pledging bank or another bank in the name of the pledging bank.

#### NOTE 3 - CASH DEPOSITS AND INVESTMENTS (Continued)

#### INVESTMENTS

A reconciliation of the Town's investments as of June 30, 2011 is as follows:

Government-wide statement of net assets:	
Investments	\$ 2,123
Add: cash equivalents considered investments	
under GASB Statement No. 40	 3,299,952
	3,302,075
Statement of fiduciary net assets:	_
Pension and other post employment trust funds	14,109,987
Private purpose trust funds	340,313
Add: cash equivalents considered investments	
under GASB Statement No. 40	 25,748
	14,476,048
	\$ 17,778,123

As of June 30, 2011, the Town's investments consisted of the following:

		I	nvestment Maturities (In Years)
	Fair		Less
Investment type	 Value		Than 1
Debt Securities:			
Short Term Investment Fund (STIF)	\$ 1,557,211	\$	1,557,211
Cooperative Liquid Asset Security System (CLASS)	1,768,489		1,768,489
Certificates of Deposit	73,599		73,599
International bond funds	91,270		91,270
Fixed income mutual funds	 7,934,696		7,934,696
	11,425,265	\$	11,425,265
Other investments:			
Equity mutual funds	6,352,858		
	\$ 17,778,123		

Because the STIF, CLASS and mutual funds have weighted average maturities of less than 90 days, they are presented as investments with maturities less than one year.

#### Interest Rate Risk

The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

#### NOTE 3 - CASH DEPOSITS AND INVESTMENTS (Continued)

#### **INVESTMENTS** (Continued)

#### Credit Risk

The Town has no investment policy that would further limit its investment choices beyond those limited by Connecticut state statutes. Connecticut state statutes permit the Town to invest in obligations of the United States, including its instrumentalities and agencies; in obligations of any state or of any political subdivision, authority or agency thereof, provided such obligations are rated within one of the top two rating categories of any recognized rating service; or in obligations of the State of Connecticut or of any political subdivision thereof, provided such obligations are rated within one of the top three rating categories of any recognized rating service. Other provisions of the statutes cover specific municipal funds with particular investment authority. The provisions of the statutes regarding the investment of municipal pension funds does not specify permitted investments. Therefore, the investment of such funds is generally controlled by the laws applicable to fiduciaries and the provisions of the applicable plan.

The Town's investment in STIF was rated AAA by Standard and Poor's and the Town's investment in CLASS was rated AAA by Standard and Poor's. The Town's investment in mutual funds and certificates of deposit were unrated.

#### Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of a counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town does not have a policy for custodial credit risk. The Town's investments are not exposed to custodial credit risk at June 30, 2011, as they are held by a trustee in the Town's name.

#### Concentrations of Credit Risk

The Town places no limit on the amount of investment in any one issuer. More than 5 percent of the Town's investments are in STIF, CLASS and mutual funds. Investments in these types of accounts are considered to be diversified by nature.

#### **NOTE 4 - CAPITAL ASSETS**

Capital asset activity for the year ended June 30, 2011 consisted of the following:

	Beginning Balance		Increases		D	ecreases	Ending Balance
Governmental Activities							
Capital assets, not being depreciated:							
Land	\$	5,328,962	\$	-	\$	-	\$ 5,328,962
Construction in progress		1,122,398		1,505,721		(346,818)	2,281,301
Total capital assets, not being depreciated		6,451,360		1,505,721		(346,818)	7,610,263
Capital assets, being depreciated:							
Buildings and improvements		25,641,348		164,986		(25,600)	25,780,734
Machinery and equipment		6,058,151		363,111		(57,241)	6,364,021
Infrastructure		38,234,469		572,914		-	38,807,383
Total capital assets, being depreciated		69,933,968		1,101,011		(82,841)	70,952,138
Less accumulated depreciation:							
Buildings and improvements		12,955,675		460,930		-	13,416,605
Machinery and equipment		3,352,494		388,710		(52,580)	3,688.624
Infrastructure		11,222,262		687,302		-	 11,909,564
Total accumulated depreciation		27,530,431		1,536,942		(52,580)	29,014,793
Total capital assets, being depreciated, net		42,403.537		(435,931)		(30,261)	 41,937,345
Governmental activities capital assets, net	\$	48,854,897	_\$_	1,069,790	\$	(377,079)	\$ 49,547,608

Depreciation and amortization expense was charged to functions of the Town as follows:

#### Governmental Activities:

General government	\$ 6,176
Public safety	333,299
Highway	640,151
Sanitation and waste removal	270,204
Culture and recreation	21,698
Education	 265,414
Total depreciation and amortization expense	\$ 1,536,942

#### NOTE 5 - INTERFUND RECEIVABLES AND PAYABLES

Interfund receivable and payable balances at June 30, 2011 are as follows:

Receivable Fund	Payable Fund	Amount				
Governmental Funds						
General Fund	Capital and Nonrecurring Fund	\$	122,497			
	Nonmajor Governmental Funds		613,208			
			735,705			
Capital Projects Fund	General Fund		1,287,019			
	Nonmajor Governmental Funds		1,750			
			1,288,769			
Nonmajor Governmental Funds	General Fund		1,196,395			
			3,220,869			

The above balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

#### NOTE 6 - INTERFUND TRANSFERS

Interfund transfers for the year ended June 30, 2011 consisted of the following:

Transfers In	 Amount	
Governmental Funds		
General Fund	Other Governmental Funds	 350,007
Capital and Nonrecurring Fund	General Fund	 239,393
Capital Projects Fund	General Fund	 163,501
Other Governmental Funds	General Fund	16,861
	Capital and Nonrecurring Fund	6,600
	Other Governmental Funds	6,160
		29,621
		\$ 782,522

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, and (2) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

#### **NOTE 7 - SHORT-TERM DEBT**

The Town issued a bond anticipation note in the amount of \$700,000 in October 2009 which matured in October 2010. At that time, the Town paid \$140,000 and issued another bond anticipation note in the amount of \$560,000, maturing in October 2011 and bearing an interest rate of 1.3%. Additionally, the Town issued a bond anticipation note in the amount of \$1,680,000 in June 2011, maturing in March 2012 and bearing an interest rate of 1.5%.

The following is a summary of changes in short-term debt for the year ended June 30, 2011:

	Increases	Ι	Decreases	Ending Balance			
Governmental Activities							
Bond anticipation notes payable	\$ 700,000	\$	1,680,000	\$	(140,000)	_\$_	2,240,000

#### NOTE 8 - LONG-TERM LIABILITIES

The following is a summary of changes in long-term liabilities for the year ended June 30, 2011:

	Beginning Balance		Increases Decreases			Decreases	Ending Balance	ne Within One Year
Governmental Activities								
Bonds payable:								
General obligation bonds	\$	5,334,000	\$	-	\$	(806,000)	\$ 4,528,000	\$ 793,000
Unamortized amounts:								
Premium on bonds issued		42,075		-		(9,049)	33,026	-
Deferred amount on refunding		(48,250)		-		9,650	(38,600)	-
Other liabilities:								
Note payable		3,529,334		-		(585,034)	2,944,300	596,843
Compensated abscences		666,668		39,076		-	705,744	297,299
Net pension obligation (Note 10)		1,686,446		1,234		-	1,687,680	-
Net OPEB obligation (Note 11)		503,050		_		(17,599)	485,451	-
	\$	11,713,323	\$	40,310	\$	(1,408,032)	\$ 10,345,601	\$ 1,687,142

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are secured by the full faith and credit of the Town but are substantially liquidated by the General Fund via taxes collected from the levy on all taxable properties located within the Town. The remaining liabilities above typically have been liquidated in the general and other governmental funds.

#### NOTE 8 - LONG-TERM LIABILITIES (Continued)

#### GENERAL OBLIGATION BONDS AND NOTE PAYABLE

A summary of general obligation bonds and note payable outstanding at June 30, 2011 is as follows:

Purpose of Bonds	Date of ds Issue		Interest Rates	Maturity Date	Amount Outstanding		
<b>Governmental Activities</b>							
Trombley Road Sewer	3/1/1984	\$ 305,000	5.00%	3/1/2012	\$ 8,000		
Bond refunding	10/1/2004	1,950,000	3.00% - 3.75%	9/15/2015	1,610,000		
Land acquisition	10/1/2004	3,000,000	3.00% - 4.375%	9/15/2025	2,224,950		
Public works improvements	10/1/2004	600,000	3.00% - 4.375%	9/15/2025	425,050		
Rescue/Pumper Fire Truck	6/1/2007	570,750	4.25%	6/1/2012	112,400		
High School Heating Plant	6/1/2007	443,500	4.25%	6/1/2012	87,410		
Jet Vac Truck	6/1/2007	305,750	4.25%	6/1/2012	60,190		
					4,528,000		
Note payable							
Clean Water Loan	9/30/1996	10,812,482	4.50%	3/31/2016	2,944,300		
					\$ 7,472,300		

Annual debt service requirements to maturity on general obligation bonds and the note payable are as follows as of June 30, 2011:

	Governmental Activities											
Year ending		Bonds P	ayable		Note Pa	ıyabl	le		To	tal		
June 30:	P	rincipal	Interest	P	rincipal	I	nterest		Principal	]	nterest	
2012	\$	793,000	\$ 160,650	\$	596,843	\$	53,430	\$	1,389,843	\$	214,080	
2013		520,000	131,888		608,890		41,382		1,128,890		173,270	
2014		510,000	114,583		621,180		29,092		1,131,180		143,675	
2015		505,000	95,935		633,719		16,553		1,138,719		112,488	
2016		500,000	77,710		483,668		4,040		983,668		81,750	
2017-2021		950,000	254,170		-		-		950,000		254,170	
2022 - 2026		750,000	64,594				_		750,000		64,594	
	\$	4,528,000	\$ 899,530	\$	2,944,300	\$	144,497	\$	7,472,300	\$	1,044,027	

#### STATUTORY DEBT LIMITATIONS

Connecticut General Statutes Section 7-374(b) provides that authorized debt of the Town shall not exceed seven times base receipts, as defined in the Statute, or \$183,204,077 as of June 30, 2011. Further, the Statute limits the amount of debt that may be authorized by the Town for general purposes, schools, sewers, urban renewal and pension deficit. The Town did not exceed any of the statutory debt limitations at June 30, 2011.

#### NOTE 8 - LONG-TERM LIABILITIES (Continued)

#### SCHOOL BOND REIMBURSEMENTS

The State of Connecticut reimburses the Town for eligible school bond principal and interest costs. The total amount of reimbursement for the year ended June 30, 2011 was \$176,491. Additional reimbursements of principal and interest aggregating \$722,800 and \$53,824, respectively, are expected to be received through the applicable bonds' maturity dates. The Town has recorded a receivable relating to the principal portion of these payments in the accompanying statement of net assets. The long term portion of \$572,404 will be realized by the Town through fiscal year 2016.

#### AUTHORIZED BUT UNISSUED BONDS PAYABLE

The amount of authorized but unissued bonds is \$78,000.

#### NOTE 9 - UNEARNED/DEFERRED REVENUE

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	Unavailable			Unearned		
Delinquent property taxes and interest receivable	\$	1,656,956	\$	-		
Small Cities loans receivable		81,888		-		
School building grant receivable		722,800		-		
Sewer assessments receivable		500,121		-		
Sewer usage receivable		64,612		-		
Advance collections - sewer usage fees		-		52,873		
Advance collections - property taxes		-		45,391		
Park and recreation program fees		-		90,996		
Grant drawdowns prior to meeting all eligibility requirements				124,333		
	\$	3,026,377	\$	313,593		

#### **NOTE 10 - PENSION PLANS**

#### DEFINED BENEFIT PLAN

The Town is the administrator of a single-employer Public Employee Retirement System (PERS) established and administered by the Town to provide pension benefits for its employees. The Plan does not issue stand-alone financial statements and is part of the Town's financial reporting entity. As such, balances of the Plan as of and for the year ended June 30, 2011 are accounted for in the fiduciary fund financial statements as a pension trust fund.

#### NOTE 10 - PENSION PLANS (Continued)

#### **DEFINED BENEFIT PLAN (Continued)**

#### Plan Description

The Plan covers all full-time employees of the Town except certified employees of the Board of Education, who are covered by a plan administered by the Connecticut State Teacher's Retirement Board. Employees become eligible to participate in the Plan on the eligibility date coinciding with, or next following, a specified date of hire and completion of 1,000 hours of service. Employees are 100% vested after five years of continuous service. Benefits and contributions are established and may be amended by the Town.

#### Plan Membership

Membership of the Plan consisted of the following as of the date of the latest actuarial valuation:

Retirees and beneficiaries currently receiving benefits	30
Vested terminated employees	37
Active employees	152
	219

#### **Summary of Significant Accounting Policies**

The Plan is accounted for using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions to the Plan are recognized when due and the employer has made a formal commitment to provide contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan.

Investments are recorded at fair value. Securities traded on national exchanges are valued at the last reported sales price. Investment income is recognized when earned and gains and losses on sales or exchanges are recognized on the transaction date.

Administrative costs of the Plan are generally financed through investment earnings.

#### **Contributions**

The contribution requirements of plan members are established and may be amended by the East Windsor Pension and Retirement Board. The Town's funding policy provides for periodic employer contributions at rates that, when expressed as a percentage of annual covered payroll, are designed to accumulate sufficient assets to pay benefits when due. The contribution rates for normal costs of the Plan was determined using the projected unit credit method.

Required employee contribution rates under the Plan are 7.0% of covered payroll for sworn police personnel and 2.0% for Town employees. For the year ended June 30, 2011, employee contributions to the Plan represented 13.0% of covered payroll.

#### NOTE 10 - PENSION PLANS (Continued)

#### **DEFINED BENEFIT PLAN (Continued)**

#### **Benefit Provisions**

The normal retirement benefit for all employees except for sworn police personnel is calculated at 1.75% (2.0% for public works employees) of the participant's average annual compensation for the highest three of the last ten calendar years, multiplied by years of credited service. Effective July 1, 2001, the normal retirement benefit for sworn police personnel is calculated at 2.25% of the participant's average annual compensation during the last two calendar years of employment, multiplied by years of credited service.

Normal retirement age for public works and WPCA employees is the later of age 60 or 15 years of service; for sworn police personnel it is the later of age 50 or 25 years of participation; for dispatchers it is the later of age 60 and 25 years of service; and for all other employees it is the later of age 65 and 5 years of service. Early retirement age is the later of age 55 and the completion of at least ten years of credited service.

#### Concentrations

The Plan invests in equity and bond mutual funds which are considered to be diversified by nature.

#### **Funded Status and Funding Progress**

The funded status of the Plan as of July 1, 2009 (the most recent actuarial date) is as follows:

		Actuarial				UAAL as a
	Actuarial	Accrued	Unfunded			Percentage of
Actuarial	Value of	Liability (AAL) -	AAL	Funded	Covered	Covered
Valuation	Assets	Projected Unit Credit	(UAAL)	Ratio	Payroll	Payroll
Date	(A)	(B)	(B-A)	(A/B)	(C)	((b-a)/c)
July 1, 2009	\$ 11,229,183	\$ 15,558,600	\$ 4,329,417	72.2%	\$ 6,145,388	70.4%

The schedule of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial value of the plan assets are increasing or decreasing over time relative to the AALs for benefits.

#### NOTE 10 - PENSION PLANS (Continued)

#### **DEFINED BENEFIT PLAN (Continued)**

#### **Schedule of Employer Contributions**

		Annual					
Year Ended	]	Required		Actual	Percentage		
June 30	Co	Contributions		Contributions Contributions		ontributions	Contributed
2011	\$	798,737	\$	798,918	100%		
2010		1,234,919		1,154,030	93%		
2009		1,154,130		937,957	81%		
2008		1,212,499		1,091,486	90%		
2007		1,212,499		538,595	44%		
2006		970,187		507,376	52%		

#### Additional Information and Actuarial Assumptions

Valuation date	July 1, 2009
Actuarial cost method	Projected Unit Credit
Amortization method	Level percent - Closed
Remaining amortization period	20 years
Asset valuation method	5 year smoothing of
	market gains/losses
Actuarial assumptions:	
Investment rate of return	7.0%
Projected salary increases	4.0%

#### **Annual Pension Cost and Net Pension Obligation**

Annual required contribution	\$ 798,737
Interest on net pension obligation	118,051
Adjustment to annual required contribution	 (116,636)
Annual pension cost	800,152
Contributions made	 798,918
Increase in net pension obligation	1,234
Net pension obligation, beginning of year	1,686,446
Net pension obligation, end of year	\$ 1,687,680

#### NOTE 10 - PENSION PLANS (Continued)

#### **DEFINED BENEFIT PLANS (Continued)**

#### **Three-Year Trend Information**

		Annual			Perc	entage		
Year Ended	]	Pension		Actual	of	APC	N	et Pension
June 30	Co	ost (APC)	C	ontribution	Cont	ributed	(	Obligation
2009	\$	938,517	\$	937,957		99.9%	\$	1,866,484
2010		973,992		1,154,030		118.5%		1,686,446
2011		800,152		798,918		99.8%		1,687,680

#### **Plan Financial Statements**

#### TOWN OF EAST WINDSOR, CONNECTICUT STATEMENT OF PLAN NET ASSETS JUNE 30, 2011

ASSETS	
Cash and cash equivalents	\$ 35,968
Investments, at fair value	
Mutual funds	14,109,987
Contributions receivable	307,865
Total investments	14,417,852
Total assets	14,453,820
LIABILITIES	
Accounts payable	7,659
Total liabilities	 7,659
NET ASSETS	
Held in trust for pension benefits (see	
schedule of funding progress on page 49)	14,446,161
Total net assets	\$ 14,446,161

#### **NOTE 10 - PENSION PLANS (Continued)**

#### **DEFINED BENEFIT PLAN (Continued)**

Plan Financial Statements (Continued)

#### TOWN OF EAST WINDSOR, CONNECTICUT STATEMENT OF CHANGES IN PLAN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2011

ADDITIONS	
Contributions	
Employer	\$ 798,918
Plan members	240,942
Total contributions	1,039,860
Investment earnings:	
Net appreciation in fair	
value of investments	2,521,762
Net investment earnings	2,521,762
Total additions	3,561,622
DEDUCTIONS	
Benefit payments	644,618
Administrative expenses	27,169
Total deductions	671,787
NET INCREASE	2,889,835
NET ASSETS HELD IN TRUST FOR PENSION BENEFITS	
Beginning of year	11,556,326
End of year	\$ 14,446,161

#### NOTE 10 - PENSION PLANS (Continued)

#### TEACHERS' RETIREMENT SYSTEM

The faculty and professional personnel of the Board of Education participate in a contributory defined benefit plan, established under Chapter 167a of the Connecticut General Statutes, which is administered by the Connecticut State Teachers' Retirement Board.

Certain part-time and all full-time certified teachers are eligible to participate in the plan and are required to contribute 7.25% of their annual earnings to the plan. The Town does not and is not legally responsible to contribute to the plan. After five years of service, teachers are fully vested in their own contributions. After ten years of service, teachers are fully vested in the monthly pension benefit which is payable at the age of sixty. The State of Connecticut contributes based on actuarially determined amounts. The funding level was determined based on an actuarial valuation of the plan as a whole, which does not provide actuarial information on an individual Town basis. For the year ended June 30, 2011, Town teachers contributed \$607,369 to the plan and covered payroll for the year was \$8,377,503.

In accordance with the provisions of Governmental Accounting Standards Board Statement No. 24, the Town has reported "on behalf" payments of \$1,332,023 made by the State of Connecticut into the plan as intergovernmental revenues and educations expenditures of the General Fund in the accompanying statement of revenues, expenditures and changes in fund balances of governmental funds.

#### NOTE 11 - OTHER POST EMPLOYMENT BENEFITS (OPEB)

#### Plan Description

The Town, in accordance with various collective bargaining agreements, is committed to providing medical benefits to certain eligible retirees and their spouses. The Post-Retirement Medical Program (the "Plan"), is accounted for as a single-employer defined benefit plan. The Plan provides healthcare insurance benefits for eligible retirees and their spouses through the Town's group health insurance plan, which covers both active and retired members. Benefit provisions are established by the Town and the General Statutes of the State of Connecticut. The Plan is considered to be part of the Town's financial reporting entity. The Plan does not issue a publicly available financial report and is not included in the financial statements of another entity.

#### Plan Provisions

*Teachers and administrators*: Teachers or administrators retiring under the Connecticut State Teachers Retirement System are eligible to receive health benefits for self and spouse with 100% contribution of premiums.

Police and dispatchers: Police and dispatchers who retire with at least 20 years of service are eligible for coverage. Police and dispatchers contribute 50% of premiums with 20 to 24 years of experience and 25% of premiums with 25 years of service or over.

Town hall, public works, Board of Education non-certified and unaffiliated personnel: Eligible to receive benefits with 100% contribution of premiums.

#### NOTE 11 - OTHER POST EMPLOYMENT BENEFITS (OPEB) (Continued)

#### **Funding Policy**

Contribution requirements of the plan members and the Town are established under the provisions of various collective bargaining agreements and in accordance with the General Statutes of the State of Connecticut. For fiscal year 2011, total employee and employer contributions were \$350,000. During the year ended June 30, 2011, the Town began funding these benefits in an Other Post Employment Benefits Trust Fund.

#### **Annual OPEB Cost and Net OPEB Obligation**

The Town's annual OPEB cost (expense) is calculated based on the annual required contribution ("ARC"), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The following table shows the components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Town's net OPEB obligation.

Annual required contribution	\$ 323,000
Interest on net OPEB obligation	40,244
Adjustment to annual required contribution	(30,843)
Annual OPEB cost	332,401
Contributions made	350,000
Decrease in net pension obligation	(17,599)
Net OPEB obligation, beginning of the year	503,050
Net OPEB obligation, end of the year	\$ 485,451

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the Plan, and the net OPEB obligation for 2009 through 2011 is as follows:

				Percentage of		
	Annual		Actual	<b>Annual OPEB</b>	N	et OPEB
O	PEB Cost	Co	ntribution	Cost Contributed	0	bligation
\$	423,000	\$	169,000	40.0%	\$	254,000
	449,050		200,000	44.5%		503,050
	332,401		350,000	105.3%		485,451
		449,050	OPEB Cost         Co           \$ 423,000         \$           449,050         \$	OPEB Cost         Contribution           \$ 423,000         \$ 169,000           449,050         200,000	OPEB Cost         Contribution         Cost Contributed           \$ 423,000         \$ 169,000         40.0%           449,050         200,000         44.5%	Annual OPEB Cost         Actual CONTRIBUTION         Annual OPEB Cost Contributed         N Cost Contributed         O Cost Contributed         O Cost Contributed           \$ 423,000         \$ 169,000         40.0%         \$ 449,050

#### NOTE 11 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

#### **Funded Status and Funding Progress**

The funded status of the plan as of July 1, 2010 (the date of the most recent actuarial valuation) was as follows:

		A	Actuarial				UAAL as a
Acti	uarial		Accrued	Unfunded			Percentage of
Val	ue of	Lial	bility (AAL)	AAL	Funded	Covered	Covered
As	sets	Project	ted Unit Credit	(UAAL)	Ratio	Payroll	Payroll
(	<b>A</b> )	Cos	t Method (B)	(B-A)	(A/B)	(C)	((B-A)/C)
\$	-	\$	3,441,000	\$ 3,441,000	0.0%	N/A	N/A

The projection of future benefit payments for an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of events in the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the Town are subject to continual revision, as actual results are compared with past expectations and new estimates are made about the future. The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

#### **Actuarial Methods and Assumptions**

Projections of benefits are based on the substantive plan (the plan as understood by the Town and plan members) and include the types of benefits in force at the valuation date and the pattern of sharing benefit costs between the Town and the plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the Town and plan members in the future. Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets. Significant methods and assumptions were as follows:

Valuation date: July 1, 2010

Actuarial cost method: Projected Unit Credit

Amortization method: Level Percent

Remaining amortization period: 30 years decreasing

Asset valuation method: N/A

Actuarial assumptions:

Discount Rate 8.00%
Healthcare cost trend rate 6.1% initial 4.5% final

#### NOTE 11 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

#### **Plan Financial Statements**

#### TOWN OF EAST WINDSOR, CONNECTICUT STATEMENT OF PLAN NET ASSETS JUNE 30, 2011

	En	ther Post aployment aefits Fund
ASSETS		
Cash and cash equivalents	\$	104,559
Total assets		104,559
NET ASSETS		
Held in trust for other post employment benefits	\$	104,559

#### TOWN OF EAST WINDSOR, CONNECTICUT STATEMENT OF CHANGES IN PLAN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2011

	Em	ther Post iployment efits Fund
ADDITIONS		THE A MAIN
Contributions:		
Employer	\$	108,059
Total addition		108,059
DEDUCTIONS		
Administrative expenses		3,500
Total deductions		3,500
NET INCREASE		104,559
NET ASSETS HELD IN TRUST		
FOR OTHER POST EMPLOYMENT BENEFITS		
Beginning of year		
End of year	\$	104,559

#### **NOTE 12 - RISK MANAGEMENT**

The Town is exposed to various risks of loss related to torts, thefts of, damage to, or destruction of assets; errors or omissions; injuries to employees or natural disasters. The Town purchases commercial insurance for all risks of loss. During the year ended June 30, 2011, deductibles paid by the Town were insignificant. Settled claims from these risks did not exceed commercial insurance coverage during the three years ended June 30, 2011. There were no significant reductions in insurance coverage from amounts held in the prior year.

#### **NOTE 13 - COMMITMENTS AND CONTINGENCIES**

There are several legal matters pending against the Town. The outcome and eventual liability to the Town, if any, in these cases is not known at this time. The Town's management, based upon consultation with legal counsel, estimates that potential claims against the Town, not covered by insurance, resulting from such litigation would not materially affect the financial position of the Town.

The Town has received state and federal grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for any expenditure disallowed under terms of the grant. Based on prior experience, Town management believes such disallowances, if any, will not be material.

The Town may be subject to rebate penalties to the federal government relating to various bond and note issues. The Town expects such amounts, if any, to be immaterial.

#### **NOTE 14 - ADJUSTMENT**

Fund balance as of July 1, 2010 in the private purpose trust fund for school scholarships has been increased by \$358,512 to reflect activity previously reported in an agency fund. Such activity is more appropriately classified as a private purpose trust fund. Certain other agency funds for performance bonds were moved from nonmajor governmental funds to agency funds, with no net effect on fund balance in the nonmajor governmental funds.

#### **NOTE 15 - SUBSEQUENT EVENT**

In October 2011, the Town issued short term debt in the amount of \$420,000 by paying \$140,000 on the existing bond anticipation note payable and executing a new bond anticipation note payable.

### Required Supplementary Information

#### TOWN OF EAST WINDSOR, CONNECTICUT SCHEDULES OF FUNDING PROGRESS JUNE 30, 2011

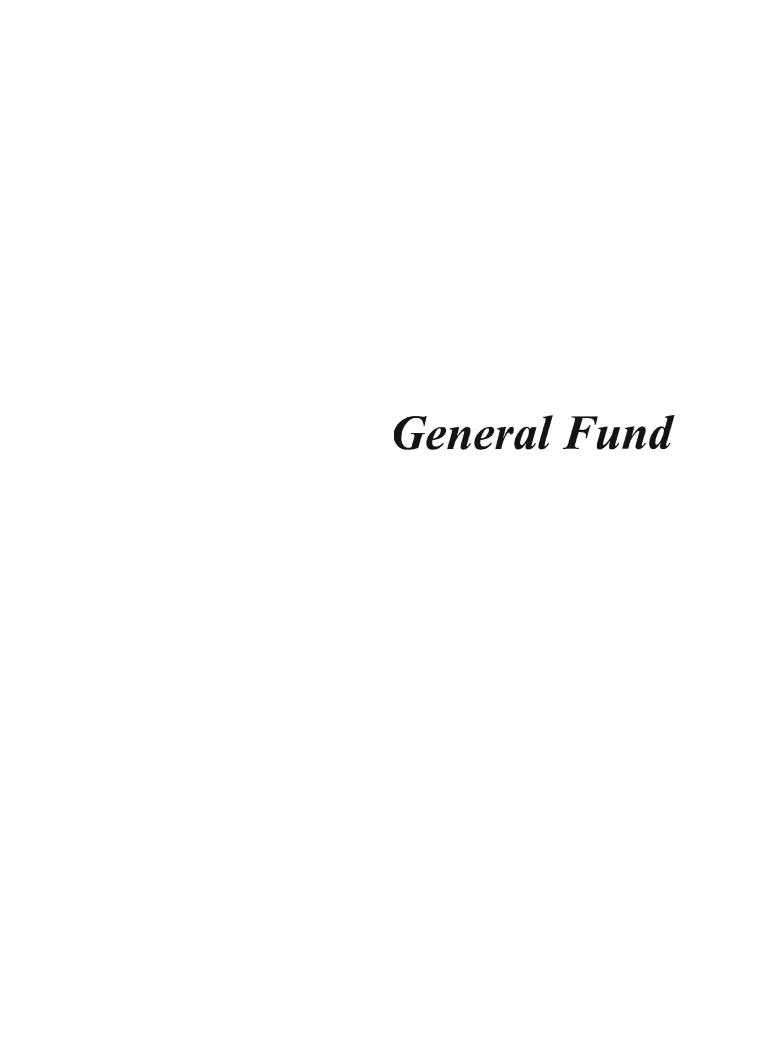
**Employee Retirement Plan** 

Actuarial Valuation	Actuarial Value of Assets	Actuarial Accrued Liability (AAL) - Projected Unit Credit	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
Date	(A)	(B)	(B-A)	(A/B)	(C)	((B-A)/C)
July 1, 2006	\$ 8,313,911	\$ 12,977,635	\$ (4,663,724)	64.1%	\$ 5,152,888	90.5%
July 1, 2008	10,201,533	13,997,324	(3,795,791)	72.9%	5,347,942	71.0%
July 1, 2009	11,229,183	15,558,600	(4,329,417)	72.2%	6,145,388	70.4%

Other Post Employment Benefits Program

				0 till 2 00t 2 ili	J		Bu				
				Actuarial						UAAl	L as a
	Ac	tuarial		Accrued		Unfunded				Percent	tage of
Actuarial	Va	lue of	Lial	oility (AAL) -		AAL	Funde	ed	Covered	Cove	ered
Valuation	A	ssets	Projec	ted Unit Credit		(UAAL)	Ratio	)	Payroll	Pay	roll
Date		(A)		(B)		(B-A)	(A/B	)	(C)	((B-A	A)/C)
July 1, 2008	\$	-	\$	5,068,000	\$	(5,068,000)		0.0%	N/A		Ā
July 1, 2010		-		3,441,000		(3,441,000)		0.0%	N/A	N/	A

# Combining and Individual Fund Statements and Schedules



#### TOWN OF EAST WINDSOR, CONNECTICUT SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted	Amo	ounts				riance With
	Original		Final		Actual	Ov	er (Under)
PROPERTY TAXES							
Current and prior year levies	\$ 25,868,138	\$	25,868,138	\$	25,739.691	\$	(128,447)
Interest and lien fees	 200,000		200,000		331,490		131,490
Total property taxes	 26,068,138		26,068,138	_	26,071,181		3,043
INTERGOVERNMENTAL REVENUES							
Education equalization	4,682,976		4,682,976		4,706,303		23,327
Public school transportation	171,105		171,105		118,389		(52,716)
School building grants	176,491		176,491		176,491		-
Reimbursement in lieu of taxes	86,087		86,087		86,581		494
Pro-rata share of CT fines	2,000		2,000		5,974		3,974
Tax relief - elderly freeze	4,000		4,000		2,000		(2,000)
Tax relief - circuit breaker	45,938		45,938		80,846		34,908
Tax relief - veterans	4,800		4,800		5,869		1,069
Tax exempt property - disability	1,796		1,796		1,827		31
LOCIP	76,728		76,728		8,657		(68,071)
Telephone access grant	50,000		50,000		23,381		(26,619)
Miscellaenous State of Connecticut	1,137		1,137		7,306		6,169
New machinery and equipment	198,000		198,000		160,875		(37,125)
Mashantucket Pequot grant	40,827		40,827		42,108		1,281
Commercial trucks	74,000		74,000		76,437		2,437
Total intergovernmental revenues	5,615,885		5,615,885		5,503,044		(112,841)
LICENSES, FEES AND CHARGES FOR							
GOODS AND SERVICES							
Board of Education	-		-		285,587		285,587
Building department	130,000		130,000		237,352		107,352
Zonging Board of Appeals	700		700		328		(372)
Planning and zoning revenue	15,000		15,000		26,809		11,809
Recycling rebates	4,330		4,330		4,380		50
East Windsor Housing Authority	15,000		15,000		26,806		11,806
Conservation commission	3,500		3,500		30,625		27,125
Police department	5,188		5,188		7.144		1,956
Assessor's revenue	2,000		2,000		1,016		(984)
Town Clerk's revenue	179,600		179,600		163,562		(16,038)
Mini-bus donations	3,500		3,500		3,935		435
Greater Hartford transit district	2,500		2,500		6,941		4,441
Miscellaneous	5,700		5,700		130,786		125,086
Parks and recreation	41,500		41,500		26,120		(15,380)
Parking tickets	120		120		50		(70)
Land and building rental	3,700		3,700		1,711		(1,989)
Perpetual care	220		220		260		40
Aircraft miscellaneous	5,160		5,160		5,687		527
Total licenses, fees and charges for goods and services	 417,718		417,718		959,099		541,381
tot goods and solvitoes	 717,710	_	717,710		757,077		271,201

## TOWN OF EAST WINDSOR, CONNECTICUT SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (Continued) FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted	Amo	ounts			iance With al Budget
	Original		Final	Actual	Ove	er (Under)
REVENUES FROM THE USE OF MONEY						
Interest on deposits	\$ 50,000	\$	50,000	\$ 18,383	\$	(31,617)
Total revenues from the use of money	50,000		50,000	18,383		(31,617)
OTHER FINANCING SOURCES						
Operating transfer in:						
Sewer Assessment Fund	350,000		350,000	350,000		-
Total other financing sources	350,000		350,000	350,000		-
Total revenues and other financing sources	\$ 32,501,741	\$	32,501,741	\$ 32,901,707	\$	399,966

# TOWN OF EAST WINDSOR, CONNECTICUT SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2011

		Budgeted	l Amo	ounts			ance With al Budget
	0	riginal		Final	Actual	Ove	r (Under)
GENERAL GOVERNMENT							
Board of Selectmen	\$	153,130	\$	156,531	\$ 154,807	\$	(1,724)
Town counsel and legal		148,608		236,108	210,662		(25,446)
Professional services		3,000		3,000	-		(3,000)
Auditor		59,734		58,000	51,633		(6,367)
Treasurer		188,744		185,549	167,533		(18,016)
Town clerk		119,816		118,080	109,999		(8,081)
Assessor		178,377		181,580	181,386		(194)
Tax collector		119,510		119,510	112,675		(6,835)
Board of Tax Review		4,630		4,630	908		(3,722)
Elections - registrar		41,896		52,013	48,273		(3,740)
Probate court		4,229		4,386	2,349		(2,037)
Pension fund		800		800	-		(800)
Printing and advertising		7,000		8,000	6,439		(1,561)
Town property		243,010		343,400	328,071		(15,329)
Building committee		1,375		1,150	160		(990)
Economic development commission		2,437		2,537	2,178		(359)
Zoning board of appeals		850		850	750		(100)
Planning and zoning commission		2,950		2,950	2,415		(535)
Town planner		188,552		191,857	188,370		(3,487)
Building department		130,096		135,196	128,609		(6,587)
Elderly commission		650		500	500		-
Ethics committee		1,000		100	-		(100)
Senior center		245,224		247,534	232,412		(15,122)
Conservation commission		1,800		1,800	1,565		(235)
Board of finance		2,900		2,900	2,375		(525)
Miscellaneous		24,018		25,869	23,735		(2,134)
Employee benefits		639,816		706,316	 700,522		(5,794)
Total general government		2,514,152		2,791,146	2,658,326		(132,820)
PUBLIC SAFETY							
Police department		2,571,086		2,673,178	2,620,104		(53,074)
Telecommunications system		45,000		41,000	39,797		(1,203)
Police commission		1,700		1,700	1,404		(296)
Broad Brook fire department		643,919		647,477	647,475		(2)
Fire protection (water)		259,337		306,800	286,049		(20,751)
Fire marshal		19,617		18,887	18,791		(96)
Civil preparedness		7,750		7,375	6,968		(407)
Hearing officer		60		60	-		(60)
Dog damage		10		17,052	17,042		(10)
Employee benefits		1,406,932		1,300,298	1,131,285		(169,013)
Total public safety		4,955,411		5,013,827	4,768,915		(244,912)

# TOWN OF EAST WINDSOR, CONNECTICUT SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (Continued) FOR THE YEAR ENDED JUNE 30, 2011

		Budgeted	l Amo	ounts			ance With
	Or	riginal		Final	 Actual	Ove	r (Under)
CONSERVATION AND HEALTH							
General assistance	\$	15,500	\$	15,500	\$ 11,168	\$	(4,332)
Human services		138,344		141,554	139,919		(1,635)
Visiting Nurse Association		7,344		6,628	6,628		-
Miscellaneous health agencies		62,933		64,612	64,601		(11)
Immunizations and physicals		5,000		3,000	774		(2,226)
Ambulance Association		112,500		75,000	75,000		-
Employee benefits		107,011		83,191	63,348		(19,843)
Total conservation and health		448,632		389,485	361,438		(28,047)
HIGHWAYS							
Highways		585,907		594,907	559,977		(34,930)
General roads		169,021		128,570	128,570		-
Street lighting		150,301		150,301	122,331		(27,970)
Engineering		98,100		98,100	97,010		(1,090)
Employee benefits		353,771		353,771	293,013		(60,758)
Total highways		1,357,100		1,325,649	1,200,901		(124,748)
SANITATION AND WASTE REMOVAL							
Landfill		726,316		841,359	707.049		(42 411)
Total sanitation and waste removal		726,316		841,359	 797,948		(43,411) (43,411)
		,		,	,		
INSURANCE AND SURETY BONDS							
Insurance and surety bonds		289,800		291,950	291,926		(24)
Unemployment compensation		12,841		12,000	2,562		(9,438)
Total insurance and surety bonds		302,641		303,950	 294,488		(9,462)
CULTURE AND RECREATION							
Broad Brook library		4,850		2,500	2,500		-
Community activities		1,000		-	-		-
WHP library		225,522		225,000	225,000		-
Parks and recreation		206,809		205,609	180,296		(25,313)
Employee benefits		37,182		37,182	29,814		(7,368)
Total culture and recreation		475,363		470,291	437,610		(32,681)
MISCELLANEOUS							
Cemeteries		18,000		18,000	18,000		_
Contingency fund		304,488		2,144	-		(2,144)
Miscellaneous		1,750		1,750	1,161		(589)
Information technology		125,107		125,432	122,815		(2,617)
Communications		32,256		37,406	36,701		(705)
Total miscellaneous		481,601		184,732	 178,677		(6,055)
Total iniscendieous		701,001		104,/32	 1/0,0//		(0,033)

# TOWN OF EAST WINDSOR, CONNECTICUT SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (Continued) FOR THE YEAR ENDED JUNE 30, 2011

Part		Budgeted	l Amo	ounts		Variance With Final Budget
Salaries         Administration         \$ 358,730         \$ 358,730         \$ 358,730         \$ 358,730         \$ 367,387         \$ - Building administration         667,387         667,387         667,387         \$ - Certified personnel         7,493,091         6,710,982         6,710,982         \$ - Certified personnel         7,493,091         6,710,982         6,710,982         \$ - Certified personnel         7,500 <th< th=""><th></th><th>Original</th><th></th><th>Final</th><th> Actual</th><th>Over (Under)</th></th<>		Original		Final	 Actual	Over (Under)
Administration \$ 358,730 \$ 358,730 \$ 358,730 \$ - Building administration 667,387 667,387 67,109.82 - Certified personnel 7,493,091 6,710,982 6,710,982 - Substitutes 203,460 200,446 200,446 - Description 7,500 7,500 7,500 - Tollow 7,500 7,500 7,500 7,500 - Tollow 7,500 7,50	EDUCATION					
Building administration         667,387         667,387         667,387           Certified personnel         7,493,091         6,710,982         6,710,982         -           Substitutes         203,460         200,446         200,446         -           Home bound         7,500         7,500         7,500         -           Tutors         285,696         285,696         285,696         -           Stipends         154,487         154,487         154,487         -           Summer school         13,624         13,624         13,624         -           Adult education/enrichment         21,889         21,889         21,889         21,889         -           Clerical         711,867         700,667         700,667         -         -           Teacher's Aides         668,650         662,021         662,021         -           Nurses         227,082	Salaries					
Certified personnel         7,493,091         6,710,982         6,710,982         -           Substitutes         203,460         200,446         200,446         -           Home bound         7,500         7,500         -           Tutors         285,696         285,696         285,696         -           Stipends         154,487         154,487         154,487         -           Summer school         13,624         13,624         13,624         -           Adult education/enrichment         21,889         21,889         21,889         -           Clerical         711,867         700,667         700,667         -           Teacher's Aides         668,650         662,021         662,021         -           Nurses         227,082         227,082         227,082         -           Custodial         472,981         472,981         472,981         472,981         472,981         -           Suppor services         132,045         132,045         132,045         -         -           School facility use         2,000         2,000         2,000         -         -           Total salaries         11,420,489         10,617,537         10,617,537 <td>Administration</td> <td>\$ 358,730</td> <td>\$</td> <td>358,730</td> <td>\$ 358,730</td> <td>\$ -</td>	Administration	\$ 358,730	\$	358,730	\$ 358,730	\$ -
Substitutes         203,460         200,446         200,446         -           Home bound         7,500         7,500         7,500         -           Tutors         285,696         285,696         285,696         -           Stipends         154,487         154,487         154,487         -           Summer school         13,624         13,624         13,624         -           Adult education/enrichment         21,889         21,889         21,889         -           Clerical         711,867         700,667         700,667         -           Teacher's Aides         668,650         662,021         662,021         -           Nurses         227,082         227,082         227,082         -           Custodial         472,981         472,981         472,981         472,981         472,981         472,981         -           Support services         132,045         132,045         132,045         -         -           Support services         11,420,489         10,617,537         10,617,537         -           Employee Benefits         777,895         630,121         630,121         630,121         -           Health insurance         116,415 </td <td></td> <td>667,387</td> <td></td> <td>667,387</td> <td>667,387</td> <td>-</td>		667,387		667,387	667,387	-
Home bound   7,500	Certified personnel	7,493,091		6,710,982	6,710,982	-
Tutors 285,696 285,696 1.5  Stipends 154,487 154,487 154,487 1.3,624 1	Substitutes	203,460		200,446	200,446	-
Stipends         154,487         154,487         154,487         -           Summer school         13,624         13,624         13,624         -           Adult education/enrichment         21,889         21,889         21,889         -           Clerical         711,867         700,667         -         -           Teacher's Aides         668,650         662,021         662,021         -           Nurses         227,082         227,082         227,082         -           Custodial         472,981         472,981         -         -           Support services         132,045         132,045         132,045         -         -           School facility use         2,000         2,000         2,000         2,000         -         -           Total salaries         11,420,489         10,617,537         10,617,537         -         -           Employee Benefits         8         2,288,555         2,288,555         2,288,555         -         -           Workmen's compensation and travel insurance         116,415         285,032         285,032         -         -           Total employee benefits         3,182,865         3,203,708         3,203,708         -	Home bound	7,500		7,500	7,500	-
Summer school         13,624         13,624         13,624         13,624         13,624         13,624         Adult education/enrichment         21,889         21,889         21,889         -           Clerical         711,867         700,667         700,667         -           Teacher's Aides         668,650         662,021         -         -           Nurses         227,082         227,082         227,082         -           Custodial         472,981         472,981         472,981         -           Support services         132,045         132,045         132,045         -           School facility use         2,000         2,000         2,000         2,000         -           Total salaries         11,420,489         10,617,537         10,617,537         -           Employee Benefits         Retirement and social security         777,895         630,121         630,121         -           Retirement and social security         777,895         630,121         630,121         -           Teal comployee benefits         3,182,865         3,203,708         3,203,708         -           Purchased Services         116,415         285,032         285,032         -           Inst	Tutors	285,696		285,696	285,696	-
Adult education/enrichment         21,889         21,889         - 21,889           Clerical         711,867         700,667         700,667	Stipends	154,487		154,487	154,487	-
Clerical         711,867         700,667         700,667         -           Teacher's Aides         668,650         662,021         62,021         -           Nurses         227,082         227,082         227,082         -           Custodial         472,981         472,981         472,981         -           Support services         132,045         132,045         132,045         -           School facility use         2,000         2,000         2,000         -         -           Total salaries         11,420,489         10,617,537         10,617,537         -           Employee Benefits         8         630,121         630,121         -           Retirement and social security         777,895         630,121         630,121         -           Health insurance         2,288,555         2,288,555         2,288,555         -         -           Workmen's compensation and travel insurance         116,415         285,032         285,032         -           Total employee benefits         3,182,865         3,203,708         3,203,708         -           Purchased Services         116,415         285,032         285,032         -           Instructional program improvements	Summer school	13,624		13,624	13,624	-
Teacher's Aides         668,650 (227,082)         662,021 (27,082)         -           Nurses         227,082         227,082         -           Custodial         472,981         472,981         472,981         -           Support services         132,045         132,045         132,045         -           School facility use         2,000         2,000         2,000         -           Total salaries         11,420,489         10,617,537         10,617,537         -           Employee Benefits         8         8         8         10,617,537         10,617,537         -           Employee Benefits         8         8         10,617,537         10,617,537         -         -           Employee Benefits         777,895         630,121         630,121         -	Adult education/enrichment	21,889		21,889	21,889	-
Nurses         227,082         227,082         227,082         -           Custodial         472,981         472,981         472,981         -           Support services         132,045         132,045         132,045         -           School facility use         2,000         2,000         2,000         -           Total salaries         11,420,489         10,617,537         10,617,537         -           Employee Benefits         8         8         -	Clerical	711,867		700,667	700,667	-
Custodial         472,981         472,981         472,981         - 2,0045         132,045         132,045         - 132,045         - 2,000	Teacher's Aides	668,650		662,021	662,021	-
Support services	Nurses	227,082		227,082	227,082	-
School facility use         2,000         2,000         2,000         -           Total salaries         11,420,489         10,617,537         10,617,537         -           Employee Benefits         Retirement and social security         777,895         630,121         630,121         -           Health insurance         2,288,555         2,288,555         2,288,555         -           Workmen's compensation and travel insurance         116,415         285,032         285,032         -           Total employee benefits         3,182,865         3,203,708         3,203,708         -           Purchased Services         13,500         13,500         13,500         -           Purblased Services         43,983         43,983         43,983         -           Purchased Services         5,448         294,648         294,648         294,648         -           Pupil services         43,983         43,983         43,983         -         -           Public transportation services         294,648         294,648         294,648         -         -           Cleaning/repairing         280,533         607,533         607,533         -         -           Cleaning/repairing         280,533	Custodial	472,981		472,981	472,981	-
Total salaries   11,420,489   10,617,537   10,617,537   -	Support services	132,045		132,045	132,045	-
Employee Benefits         Retirement and social security         777,895         630,121         630,121         -           Health insurance         2,288,555         2,288,555         2,288,555         -           Workmen's compensation and travel insurance         116,415         285,032         285,032         -           Total employee benefits         3,182,865         3,203,708         3,203,708         -           Purchased Services         Instructional program improvements         13,500         13,500         13,500         -           Pupil services         43,983         43,983         43,983         -         -           Other professional services         294,648         294,648         294,648         -           Public utilities         247,747         247,747         247,747         -           Cleaning/repairing         280,533         607,533         607,533         -           Maintenance         49,250         49,250         49,250         -           Public transportation         1,168,443         1,168,443         1,168,443         1,168,443         -           Property insurance         50,158         50,158         50,158         -         -           Liability insurance         4	School facility use	2,000		2,000	2,000	-
Retirement and social security	Total salaries	11,420,489		10,617,537	10,617,537	
Health insurance         2,288,555         2,288,555         2,288,555         -           Workmen's compensation and travel insurance         116,415         285,032         285,032         -           Total employee benefits         3,182,865         3,203,708         3,203,708         -           Purchased Services           Instructional program improvements         13,500         13,500         -           Pupil services         43,983         43,983         43,983         -           Other professional services         294,648         294,648         294,648         -           Public utilities         247,747         247,747         247,747         -         -           Cleaning/repairing         280,533         607,533         607,533         -         -           Maintenance         49,250         49,250         49,250         -           Public transportation         1,168,443         1,168,443         1,168,443         -           Property insurance         50,158         50,158         50,158         -           Liability insurance         42,906         42,906         42,906         -           Communications         17,663         17,663         17,663         17,	Employee Benefits					
Workmen's compensation and travel insurance         116,415         285,032         285,032         -           Total employee benefits         3,182,865         3,203,708         3,203,708         -           Purchased Services           Instructional program improvements         13,500         13,500         13,500         -           Pupil services         43,983         43,983         43,983         -         -           Other professional services         294,648         294,648         294,648         -         -           Public utilities         247,747         247,747         247,747         -         -           Cleaning/repairing         280,533         607,533         607,533         -           Maintenance         49,250         49,250         49,250         -           Public transportation         1,168,443         1,168,443         1,168,443         1,168,443         -           Property insurance         50,158         50,158         50,158         -         -           Liability insurance         42,906         42,906         42,906         -         -           Communications         17,663         17,663         17,663         17,663         - <tr< td=""><td>Retirement and social security</td><td>777,895</td><td></td><td>630,121</td><td>630,121</td><td>-</td></tr<>	Retirement and social security	777,895		630,121	630,121	-
travel insurance         116,415         285,032         285,032         -           Total employee benefits         3,182,865         3,203,708         3,203,708         -           Purchased Services         Instructional program improvements         13,500         13,500         13,500         -           Pupil services         43,983         43,983         43,983         -           Other professional services         294,648         294,648         294,648         -           Public utilities         247,747         247,747         247,747         -         -           Cleaning/repairing         280,533         607,533         607,533         -         -           Maintenance         49,250         49,250         49,250         -         -           Public transportation         1,168,443         1,168,443         1,168,443         -         -           Property insurance         50,158         50,158         50,158         -         -           Liability insurance         42,906         42,906         42,906         -         -           Communications         17,663         17,663         17,663         -         -           Printing/binding         39,768	Health insurance	2,288,555		2,288,555	2,288,555	-
Purchased Services         3,182,865         3,203,708         3,203,708         -           Purchased Services         13,500         13,500         13,500         -           Pupil services         43,983         43,983         43,983         -           Other professional services         294,648         294,648         294,648         -           Public utilities         247,747         247,747         247,747         -           Cleaning/repairing         280,533         607,533         607,533         -           Maintenance         49,250         49,250         49,250         -           Public transportation         1,168,443         1,168,443         1,168,443         -           Property insurance         50,158         50,158         50,158         -           Liability insurance         42,906         42,906         42,906         -           Communications         17,663         17,663         17,663         -           Printing/binding         39,768         39,768         39,768         -           Travel, conferences and other         -         -         -         -           transportation         8,590         8,590         8,590         -	Workmen's compensation and					
Purchased Services         Instructional program improvements         13,500         13,500         -           Pupil services         43,983         43,983         43,983         -           Other professional services         294,648         294,648         294,648         -           Public utilities         247,747         247,747         247,747         -           Cleaning/repairing         280,533         607,533         607,533         -           Maintenance         49,250         49,250         49,250         -           Public transportation         1,168,443         1,168,443         1,168,443         -           Property insurance         50,158         50,158         50,158         -           Liability insurance         42,906         42,906         42,906         -           Communications         17,663         17,663         17,663         -           Printing/binding         39,768         39,768         39,768         -           Travel, conferences and other         -         -         -         -           transportation         8,590         8,590         8,590         -	travel insurance	 116,415		285,032	285,032	
Instructional program improvements         13,500         13,500         -           Pupil services         43,983         43,983         43,983         -           Other professional services         294,648         294,648         294,648         -           Public utilities         247,747         247,747         247,747         -           Cleaning/repairing         280,533         607,533         607,533         -           Maintenance         49,250         49,250         49,250         -           Public transportation         1,168,443         1,168,443         1,168,443         -           Property insurance         50,158         50,158         50,158         -           Liability insurance         42,906         42,906         42,906         -           Communications         17,663         17,663         17,663         -           Printing/binding         39,768         39,768         39,768         -           Tuition         1,138,867         1,138,867         1,138,867         -           Travel, conferences and other         -         -         -         -           transportation         8,590         8,590         -         -	Total employee benefits	3,182,865		3,203,708	3,203,708	-
Pupil services       43,983       43,983       43,983       -         Other professional services       294,648       294,648       294,648       -         Public utilities       247,747       247,747       247,747       -         Cleaning/repairing       280,533       607,533       607,533       -         Maintenance       49,250       49,250       49,250       -         Public transportation       1,168,443       1,168,443       1,168,443       -         Property insurance       50,158       50,158       50,158       -         Liability insurance       42,906       42,906       42,906       -         Communications       17,663       17,663       17,663       -         Printing/binding       39,768       39,768       39,768       -         Tuition       1,138,867       1,138,867       1,138,867       -         Travel, conferences and other       8,590       8,590       8,590       -	Purchased Services					
Other professional services         294,648         294,648         294,648         -           Public utilities         247,747         247,747         247,747         -           Cleaning/repairing         280,533         607,533         607,533         -           Maintenance         49,250         49,250         49,250         -           Public transportation         1,168,443         1,168,443         1,168,443         -           Property insurance         50,158         50,158         50,158         -           Liability insurance         42,906         42,906         42,906         -           Communications         17,663         17,663         17,663         -           Printing/binding         39,768         39,768         39,768         -           Tuition         1,138,867         1,138,867         1,138,867         -           Travel, conferences and other         8,590         8,590         8,590         -	Instructional program improvements	13,500		13,500	13,500	-
Public utilities       247,747       247,747       247,747       -         Cleaning/repairing       280,533       607,533       607,533       -         Maintenance       49,250       49,250       49,250       -         Public transportation       1,168,443       1,168,443       1,168,443       -         Property insurance       50,158       50,158       50,158       -         Liability insurance       42,906       42,906       42,906       -         Communications       17,663       17,663       17,663       -         Printing/binding       39,768       39,768       39,768       -         Tuition       1,138,867       1,138,867       1,138,867       -         Travel, conferences and other       8,590       8,590       8,590       -	Pupil services	43,983		43,983	43,983	-
Cleaning/repairing       280,533       607,533       607,533       -         Maintenance       49,250       49,250       49,250       -         Public transportation       1,168,443       1,168,443       1,168,443       -         Property insurance       50,158       50,158       -         Liability insurance       42,906       42,906       42,906       -         Communications       17,663       17,663       17,663       -         Printing/binding       39,768       39,768       39,768       -         Tuition       1,138,867       1,138,867       1,138,867       -         Travel, conferences and other transportation       8,590       8,590       8,590       -	Other professional services	294,648		294,648	294,648	-
Maintenance       49,250       49,250       49,250       -         Public transportation       1,168,443       1,168,443       1,168,443       -         Property insurance       50,158       50,158       50,158       -         Liability insurance       42,906       42,906       42,906       -         Communications       17,663       17,663       17,663       -         Printing/binding       39,768       39,768       39,768       -         Tuition       1,138,867       1,138,867       1,138,867       -         Travel, conferences and other transportation       8,590       8,590       8,590       -	Public utilities	247,747		247,747	247,747	-
Public transportation       1,168,443       1,168,443       1,168,443       -         Property insurance       50,158       50,158       50,158       -         Liability insurance       42,906       42,906       42,906       -         Communications       17,663       17,663       17,663       -         Printing/binding       39,768       39,768       39,768       -         Tuition       1,138,867       1,138,867       1,138,867       -         Travel, conferences and other transportation       8,590       8,590       8,590       -	Cleaning/repairing	280,533		607,533	607,533	-
Property insurance         50,158         50,158         50,158         -           Liability insurance         42,906         42,906         -           Communications         17,663         17,663         17,663         -           Printing/binding         39,768         39,768         39,768         -           Tuition         1,138,867         1,138,867         1,138,867         -           Travel, conferences and other transportation         8,590         8,590         8,590         -	Maintenance	49,250		49,250	49,250	-
Liability insurance       42,906       42,906       42,906       -         Communications       17,663       17,663       17,663       -         Printing/binding       39,768       39,768       39,768       -         Tuition       1,138,867       1,138,867       1,138,867       -         Travel, conferences and other transportation       8,590       8,590       8,590       -	Public transportation	1,168,443		1,168,443	1,168,443	-
Communications         17,663         17,663         17,663         -           Printing/binding         39,768         39,768         39,768         -           Tuition         1,138,867         1,138,867         1,138,867         -           Travel, conferences and other transportation         8,590         8,590         8,590         -	Property insurance	50,158		50,158	50,158	-
Printing/binding       39,768       39,768       39,768       -         Tuition       1,138,867       1,138,867       1,138,867       -         Travel, conferences and other transportation       8,590       8,590       8,590       -	Liability insurance	42,906		42,906	42,906	-
Tuition       1,138,867       1,138,867       1,138,867       -         Travel, conferences and other transportation       8,590       8,590       8,590       -	Communications	17,663		17,663	17,663	-
Tuition       1,138,867       1,138,867       1,138,867       -         Travel, conferences and other transportation       8,590       8,590       8,590       -	Printing/binding	39,768		39,768	39,768	-
Travel, conferences and other         -           transportation         8,590         8,590         8,590         -		1,138,867		1,138,867	1,138,867	-
transportation 8,590 8,590 -						-
	•	8,590		8,590	8,590	-
	2	3,396,056		3,723,056	3,723,056	-

# TOWN OF EAST WINDSOR, CONNECTICUT SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (Continued) FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted	Amo	ounts			iance With al Budget
	 Original		Final	Actual	Ov	er (Under)
EDUCATION (Continued)						
Supplies						
Instructional	\$ 219,731	\$	219,731	\$ 219,731	\$	-
Custodial/maintenance	80,396		80,396	80,396		-
Heat and energy	254,413		254,413	254,413		-
Food services	1		1	1		-
Textbooks	74,025		74,025	74,025		-
Library	28,790		28,790	28,790		-
Other supplies	78,990		78,990	78,990		-
Total supplies	736,346		736,346	736,346		-
Capital equipment						
New equipment	71,200		526,309	526,309		-
Dues and fees	21,249		21,249	21,249		-
Total capital equipment	92,449		547,558	547,558		
Total education	18,828,205		18,828,205	18,828,205		-
DEBT SERVICE	1,969,551		1,817,773	1,796,273		(21,500)
CAPITAL OUTLAYS	 437,769		276,505	 275,617		(888)
OTHER FINANCING USES						
Transfers out	5,000		258,819	253,812		(5,007)
Total other financing sources	5,000		258,819	253,812		(5,007)
Total expenditures and other						
financing sources	\$ 32,501,741	\$	32,501,741	\$ 31,852,210	\$	(649,531)

# TOWN OF EAST WINDSOR, CONNECTICUT SCHEDULE OF PROPERTY TAXES LEVIED, COLLECTED AND OUTSTANDING FOR THE YEAR ENDED JUNE 30, 2011

Grand	Ba	Balance							Ē	Transfers	Bala	Balance			Col	Collections			<u> </u>	Balance
List	Unc	Uncollected		Current		Lawful Corrections	orrecti	ons		To	To	To Be			Inter	Interest and			Č	Uncollected
Year	June	June 30, 2010		Levy	YC	Additions	De	Deductions	Š	Suspense	Coll	Collected	Taxes	s	Lie	Lien Fees		Total	Jun	June 30, 2011
2009	∽		69	25,953,965	<b>∽</b>	38,180	<b>∽</b>	187,330	S	,	\$ 25,	25,804,815	\$ 25,14	25,141,490	<b>6</b> 9	118,596	69	25,260,086	∽	663,325
2008		664,724		,		7,194		18,929		4,111		648,878	32	329,144		63,447		392,591		319,734
2007		350,714		,		188		2,892		61,539		287,164	10	104,777		41,939		146,716		182,387
2006		140,565		1		1,205		320		•		141,450	9	61,408		31,517		92,925		80,042
2005		88,633		1		1		,		•		88,633	3	5,479		27,725		63,204		53,154
2004		51,200		ı		ı		,		ı		51,200	2	25,184		17,671		43,155		26,016
2003		30,417		•		1		ı		,		30,417		9,228		8,528		17,756		21,189
2002		20,989		t		,		,		,		20,989		7,524		6,083		13,607		13,465
2001		14,334		,		,		,		,		14,334		3,797		5,630		9,427		10,537
2000		12,066		1		,				,		12,066		3,556		5,931		9,487		8,510
6661		11,409				,		,		,		11,409		3,444		6,368		9,812		7,965
8661		10,521		ı		•		٠		1		10,521		3,352		908'9		10,158		7,169
1661		10,278		,		•		1		1		10,278		3,270		8,655		11,925		7,008
9661		9,063		1		143				ı		9,206		3,543		9,623		13,166		5,663
1995		18,885								12,070		6,815		2,374		5,966		8,340		4,441
	<b>↔</b>	1,433,798	<b>6</b>	25,953,965	€5	47,603	€9	209,471	5	77,720	\$ 27,	27,148,175	25,73	25,737,570		364,785		26,102,355	€9	1,410,605
							Susp	Suspense collections	su			,	3	35,190		32,466		67,656		
							Total	_				"	\$ 25,77	25,772,760	<b>∽</b>	397,251	€9	26,170,011		

### TOWN OF EAST WINDSOR, CONNECTICUT SCHEDULE OF DEBT LIMITATION CONNECTICUT GENERAL STATUTES, SECTION 7-374(b) FOR THE YEAR ENDED JUNE 30, 2011

Total cash collections for the year ended

June 30, 2011:

 Taxes
 \$ 25,772,760

 Interest and lien fees
 397,251

 Total
 26,170,011

Reimbursement for revenue loss:

Tax relief for elderly (CGS 12-129d) 2,000
Base \$ 26,172,011

		General Purposes		Schools		Sewers		Urban Renewal		Pension Deficit
Debt limitation:										
2-1/4 times base	\$	58,887,025	\$		\$	-	\$	-	\$	-
4-1/2 times base		-		117,774,050		-		-		-
3-3/4 times base		-		-		98,145,041		-		-
3-1/4 times base		-		-		-		85,059,036		-
3 times base			_	<u> </u>			_		_	78,516,033
Total debt limitation	_	58,887,025		117,774,050		98,145,041		85,059,036		78,516,033
Indebtedness:										
Bonds payable		2,910,000		1,610,000		8,000		-		-
Note payable		-		-		2,944,300		-		-
Bond anticipation notes payable		2,240,000		-		-		-		-
Authorized but not issued		15,000				63,000				
		5,165,000		1,610,000		3,015,300		-		-
Less: school building grant	_		_	(722,800)						
Total indebtedness		5,165,000	_	887,200	_	3,015,300	_		_	
Debt limitation in excess of outstanding and authorized debt	\$	53,722,025	_\$	116,886,850	\$	95,129,741	\$	85,059,036	\$	78,516,033
Total capacity of borrowing (7 times base) Total present indebtedness Margin for additional borrowing	\$	183,204,077 9,067,500 174,136,577								

### Nonmajor Governmental Funds

# TOWN OF EAST WINDSOR, CONNECTICUT COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2011

							Nong	Nonmajor Special Revenue Funds	I Reve	ne Funds						
	Federal	.al		Hot	_	Dog	0,1	Sewer		Sewer		Drug			[	Town Aid
	and State Grants Fund	ate Fund	J Y	Lunch Program	בֿ בֿ	License Fund	o ¯	Operating Fund	As	Assessment Fund	Fo	Forfeiture Fund	Sms	Small Cities Fund		Road Fund
ASSETS																
Cash and cash equivalents	\$		69	172,371	69	1	<b>∽</b>	809,239	€9	705,668	64)	4,929	S	34,099	S	,
Receivables:																
Assessments/user charges		ı				,		64,612		500,121		1		,		1
Intergovernmental		,		36,955				,		,		1		71,600		,
Other		,		,		,		ı		1		,		81,888		,
Due from other funds	3,	347,844				21,142		1		ı		1		٠		424,494
Inventories		,		7,957								,		,		1
Total assets	\$	347,844	\$	217,283	<b>∽</b>	21,142	<b>∽</b>	873,851	6-9	1,205,789	s	4,929	<b>⇔</b>	187,587	∽	424,494
LIABILITIES AND FUND BALANCES																
Liabilities:																
Accounts payable	∽	73,956	€9	13,720	<b>∽</b>	6,499	<b>∽</b>	17,745	69	,	<b>↔</b>	,	8	71,564	69	,
Accrued expenses:																
Salaries and benefits payable		ı		,		209		17,815				,		1		ı
Other accrued liabilities		,		,				1		ı		ı		•		٠
Due to other funds		,		33,739		ı		80,821		500,398		,		,		1
Due to funding source	_	160,211		,		,		,		,		1		,		1
Uneamed/deferred revenue		861,06		,		,		117,485		500,121				116,023		•
Total liabilities	33	324,365		47,459		7,106		233,866		1,000,519		,		187,587		
Fund Balances:																
Nonspendable:																
Inventories		,		7,957		ı				,		٠				,
Restricted for:																
Grant program purposes		23,479				,		1		1		1				424,494
Special reserves - external		,				,						,		,		,
Committed to:																
Education				161,867		,		,		ı		1		ı		•
Public safety		,				14,036				,		1		•		1
Sanitation and waste removal				ı				639,985		205,270				ı		ı
Other governmental fund purposes				,		1		t		1		4,929		•		•
Total fund balances		23,479		169,824		14,036		639,985		205,270		4,929				424,494
Total liabilities and fund balances	\$	347,844	s	217,283	8	21,142	s	873,851	∽	1,205,789	جه	4,929	69	187,587	S	424,494

# TOWN OF EAST WINDSOR, CONNECTICUT COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2011

										Nonr	najor P	Nonmajor Permanent Funds	spur			
	Miscellaneous Grants	reous fs	P <sub>0</sub> Priva	Policy Private Duty	S.	Senior Center	,		Cer T	Cemetery Trust	× .	Veterans Trust	13		Tota Gov	Total Nonmajor Governmental
ASSETS	rund		<u>-</u>	rung		rund		Subtotal		rund		runa		Subtotal		r unus
Cash and cash equivalents	€9		<b>⇔</b>		<del>69</del>		↔	1,726,306	<del>69</del>	4,898	\$	4,923	<del>\$</del>	9,821	€9	1,736,127
Necelvables. Assessments/user charges				,		,		564.733		,		,		,		564,733
Intergovernmental	0	24 777		,		,		133,332		,		,				133,332
Other	1			45,020		,		126,911				,		,		126,911
Due from other funds	30	309,963		82,265		10,687		1,196,395		٠		,		,		1,196,395
Inventories		1				,		7,957		٠		,		,		7,957
Total assets	\$ 33	334,743	€9	127,285	<b>∽</b>	10,687		3,755,634	<b>∞</b>	4,898	<b>∞</b>	4,923	85	9,821	8	3,765,455
LIABILITIES AND FUND BALANCES Liabilities:																
Accounts payable	69	713	<b>∽</b>	9,405	69	,	69	193,602	<b>∽</b>	,	69	,	64)	ı	69	193,602
Accrued expenses:																
Salaries and benefits payable		ı				,		18,422				,		٠		18,422
Other accrued liabilities	17	179,865		52		099		180,577		ı		,		,		180,577
Due to other funds		,				,		614,958		,		,		,		614,958
Due to funding source		,		,		,		160,211		1		,		,		160,211
Uneamed/deferred revenue	6	96,06						914,823		ı				1		914,823
Total liabilities	27	271,574		9,457		099		2,082,593								2,082,593
Fund Balances:																
Nonspendable:																
Inventories		,		,		,		7,957		,				,		7,957
Restricted for:																
Grant program purposes		,		,		,		447,973		,		,		,		447,973
Special reserves - external		,				ı		1		4,898		4,923		9,821		9,821
Committed to:																
Education		,				,		161,867		,		ı				161,867
Public safety		,		117,828		ı		131,864				,		,		131,864
Sanitation and waste removal		,				1		845,255		,		,				845,255
Other governmental fund purposes	9	63,169		,		10,027		78,125						'		78,125
Total fund balances	9	63,169		117,828		10,027		1,673,041		4,898		4,923		9,821		1,682,862
Total liabilities and fund balances	\$ 33	334,743	8	127,285	<b>∽</b>	10,687	s	3,755,634	s	4,898	∽	4,923	643	9,821	S	3,765,455

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE TOWN OF EAST WINDSOR, CONNECTICUT NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2011

				Nonmajor	Special Rev	Nonmajor Special Revenue Funds			
	Federal	Hot	Dog	Sewer		Sewer	Drug		Town Aid
	and State	Lunch	License	Operating		Assessment	Forfeiture	Small Cities	Road
SELVEYER	Grants Fund	Program	Fund	Fund		Fund	Fund	Fund	Fund
Assessment including interest and liens	· •	€	69	€^	649	467,387	€	÷	69
Intergovernmental revenues	2,080,830	215,340	1	13	13,853	ı	1,198	296,252	132,410
Licenses, fees and charges for goods and services		279,595	10,763		969'	,	. '	. '	
Revenues from use of money	,	537	•	2,778	,778	,	14	•	•
Other revenues	,	٠	•			,	•	1	
Total revenues	2,080,830	495,472	10,763	3 1,264,327	,327	467,387	1,212	296,252	132,410
EXPENDITURES									
Current:									
General government		•	1		,	1	1	,	,
Public safety	1	1	32,088	80		ı	2,193	1	ŧ
Highways		1	•			1	•	1	125,364
Sanitation and waste removal		•	,	1,212,879	628,	ì	1		
Education	2,080,635	492,216	,			,	1	•	,
Capital outlays	•	,	ı		,	500,000	1	296,252	,
Total expenditures	2,080,635	492,216	32,088	8 1,212,879	628,	500,000	2,193	296,252	125,364
Excess (deficiency) of revenues									
over expenditures	195	3,256	(21,325)		51,448	(32,613)	(186)	•	7,046
OTHER FINANCING SOURCES									
Transfers in	•	1	16,861		009,9	1			ı
Transfers out	,	1	•			(350,000)	-	•	1
Total other financing sources		1	198'91		0,600	(350,000)		•	,
Net change in fund balances	561	3,256	(4,464)		58,048	(382,613)	(186)	٠	7,046
Fund balances - beginning	23,284	166,568	18,500		581,937	587,883	5,910		417,448
Fund balances - ending	\$ 23,479	\$ 169,824	\$ 14,036	€9	639,985 \$	205,270	\$ 4,929	· s	\$ 424,494

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2011 TOWN OF EAST WINDSOR, CONNECTICUT

		Nonmajor Speci	Nonmajor Special Revenue Funds		Non	Nonmajor Permanent Funds	spun	
	Miscellaneous Grants	Policy Private Duty	Senior Center		Cemetery Trust	Veterans Trust		Total Nonmajor Governmental
	Fund	Fund	Fund	Subtotal	Fund	Fund	Subtotal	Funds
REVENUES								
Assessment including interest and liens	- -	•	€9	\$ 467,387	•	·	· &	\$ 467,387
Intergovernmental revenues	89,376	•	•	2,829,259	,	,	•	2,829,259
Licenses, fees and charges for goods and services	- sec	112,654	3,422	1,654,130	•	•	•	1,654,130
Revenues from use of money	•	•	,	3,329	7	7	14	3,343
Other revenues	134,495	•	1	134,495	•		1	134,495
Total revenues	223,871	112,654	3,422	5,088,600	7	7	14	5,088,614
EXPENDITURES								
Current:								
General government	121,335	,	3,227	124,562	•		•	124,562
Public safety	45,269	111,495	•	191,045	•		,	191,045
Highways	•	•	•	125,364			1	125,364
Sanitation and waste removal	1	,	1	1,212,879				1,212,879
Education	•	•	,	2,572,851	ı		1	2,572,851
Capital outlays	ŧ	•		796,252	ı	1	1	796,252
Total expenditures	166,604	111,495	3,227	5,022,953		r	1	5,022,953
Excess (deficiency) of revenues								
over expenditures	57,267	1,159	195	65,647	7	7	14	199,59
OTHER FINANCING SOURCES								
Transfers in	4,160	,	1	27,621		2,000	2,000	29,621
Transfers out	(2,000)	1		(352,000)	(7)	(4,160)	(4,167)	(356,167)
Total other financing sources	2,160	1		(324,379)	(7)	(2,160)	(2,167)	(326,546)
Net change in fund balances	59,427	1,159	195	(258,732)	1	(2,153)	(2,153)	(260,885)
Fund balances - beginning	3,742	116,669	9,832	1,931,773	4,898	7,076	11,974	1,943,747
Fund balances - ending	\$ 63,169	\$ 117,828	\$ 10,027	\$ 1,673,041	\$ 4,898	\$ 4,923	\$ 9,821	\$ 1,682,862

### Fiduciary Funds

# TOWN OF EAST WINDSOR, CONNECTICUT COMBINING STATEMENT OF FIDUCIARY NET ASSETS PENSION AND OTHER POST EMPLOYMENT BENEFITS TRUST FUNDS JUNE 30, 2011

	Pension Trust Fund	Em	ther Post iployment Benefits rust Fund	Total
ASSETS				
Cash and cash equivalents	\$ 35,968	\$	104,559	\$ 140,527
Investments, at fair value:				
Mutual funds	14,109,987		-	14,109,987
Contributions receivable	307,865			 307,865
Total assets	14,453,820		104,559	14,558,379
LIABILITIES				
Accounts payable	7,659			 7,659
Total liabilities	7,659		-	7,659
NET ASSETS				
Held in trust for pension and other post-employment benefits	\$ 14,446,161	\$	104,559	\$ 14,550,720

# TOWN OF EAST WINDSOR, CONNECTICUT COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS PENSION AND OTHER POST EMPLOYMENT BENEFITS TRUST FUNDS FOR THE YEAR ENDED JUNE 30, 2011

	Pension Trust Fund	Em I	ther Post uployment Benefits ust Fund		Total
ADDITIONS					
Contributions:					
Employer	\$ 798,918	\$	108,059	\$	906,977
Plan members	240,942		-		240,942
Total contributions	1,039,860		108,059		1,147,919
Investment earnings:					
Net increase in the fair					
value of investments	2,521,762		-		2,521,762
Net investment earnings	2,521,762		-		2,521,762
Total additions	3,561,622		108,059		3,669,681
DEDUCTIONS					
Benefit payments	644,618		-		644,618
Administrative expense	27,169		-		27,169
Awards expense	 		3,500		3,500
Total deductions	 671,787		3,500		675,287
Change in net assets	2,889,835		104,559		2,994,394
Net assets - beginning	11,556,326				11,556,326
Net assets - ending	\$ 14,446,161	\$	104,559	\$_	14,550,720

## TOWN OF EAST WINDSOR, CONNECTICUT COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES AGENCY FUNDS JUNE 30, 2011

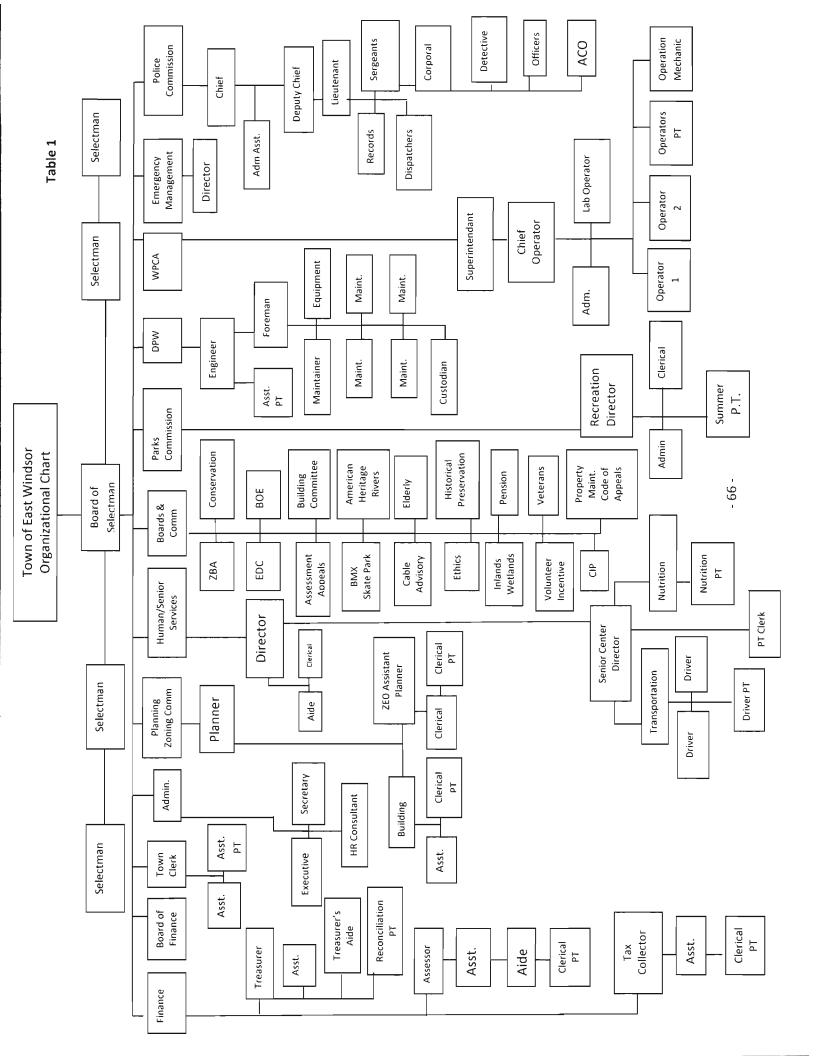
	-	Student ctivities	ontractor Bonds	Per	rformance Bonds	Total Agency Funds
ASSETS						
Cash and cash equivalents	\$	74,885	\$ 43,515	\$	240,555	\$ 358,955
Total assets	\$	74,885	\$ 43,515	\$	240,555	\$ 358,955
LIABILITIES						
Due to student groups	\$	74,885	\$ -	\$	-	\$ 74,885
Due to others		-	43,515		240,555	 284,070
Total liabilities	\$	74,885	\$ 43,515	\$	240,555	\$ 358,955

### TOWN OF EAST WINDSOR, CONNECTICUT COMBINING STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES AGENCY FUNDS

### FOR THE YEAR ENDED JUNE 30, 2011

		Balance, ly 1, 2010	ljustments <i>Note 14)</i>	A	dditions	I	Deletions	Balance, ne 30, 2011
Student Awards Fund Assets								
Cash and cash equivalents	\$	25,902	\$ (25,902)	\$		\$	-	\$ -
Investments		332,610	(332,610)		-		-	-
Total assets	\$	358,512	\$ (358,512)	\$	-	\$		\$ -
Liabilities								
Due to student groups	\$	358,512	\$ (358,512)	\$		_\$		\$ -
Total liabilities	\$	358,512	 (358,512)	\$		\$	-	\$ 
Student Activities Fund Assets								
Cash and cash equivalents	\$	68,856	\$ 	\$	238,401	\$	232,372	\$ 74,885
Total assets	\$	68,856	\$ 	\$	238,401	\$	232,372	\$ 74,885
Liabilities								
Due to student groups	\$	68,856	\$ -	\$	238,401	\$	232,372	\$ 74,885
Total liabilities	\$	68,856	\$ -	\$	238,401	\$	232,372	\$ 74,885
Contractor Bonds Assets								
Cash and cash equivalents	\$	43,479	\$ -	\$	36	\$	-	\$ 43,515
Total assets	\$	43,479	\$ 	\$	36	\$	-	\$ 43,515
Liabilities								
Due to others	\$	43,479	\$ 	\$	36	\$	-	\$ 43,515
Total liabilities	\$	43,479	\$ 	\$	36	\$		\$ 43,515
Performance Bonds Assets								
Cash and cash equivalents	_\$	-	\$ 258,615	\$	9,040	\$	27,100	\$ 240,555
Total assets		-	\$ 258,615	\$	9,040	\$	27,100	\$ 240,555
Liabilities								
Due to others	\$		\$ 258,615	\$	9,040	\$	27,100	\$ 240,555
Total liabilities	\$	-	\$ 258,615	\$	9,040	\$	27,100	\$ 240,555
Total All Agency Funds Assets								
Cash and cash equivalents	\$	138,237	\$ 232,713	\$	247,477	\$	259,472	\$ 358,955
Investments		332,610	(332,610)		-		-	-
Total assets	\$	470,847	\$ (99,897)	\$	247,477	\$	259,472	\$ 358,955
Liabilities								
Due to student groups	\$	427,368	\$ (358,512)	\$	238,401	\$	232,372	\$ 74,885
Due to others		43,479	258,615		9,076		27,100	284,070
Total liabilities	\$	470,847	\$ (99,897)	\$	247,477	\$	259,472	\$ 358,955
			- 65 -					

### OTHER SUPPLEMENTARY INFORMATION



# TOWN OF EAST WINDSOR, CONNECTICUT PROPERTY TAX LEVIES AND COLLECTIONS - LAST EIGHT FISCAL YEARS

(Unaudited)

%UNCOLLECTED AS OF JUNE 30, 2011	2.6%	1.2	0.7	0.3	0.2	0.1	0.1	0.1
%UNCOLLECTED END OF EACH FISCAL YEAR	2.6%	2.9	3.5	2.9	2.9	3.0	2.4	3.0
% COLLECTED END OF EACH FISCAL YEAR	97.4%	97.1	96.5	97.1	97.1	97.0	9.76	97.0
TOTAL ADJUSTED TAX LEVY	\$25,804,815	23,167,459	22,097,869	21,980,310	21,336,984	19,843,791	18,587,458	17,149,419
TAX RATE (IN MILLS)	23.9964	21.7488	20.9135	27.9113	27.8123	26.9978	26.1950	24.7000
(1) NET TAXABLE GRAND LIST	\$ 1,077,999	1,076,876	1,062,759	781,972	755,775	727,583	700,281	620,069
GRAND LIST OF OCTOBER 1	2009	2008	2007	2006	2005	2004	2003	2002
FISCAL YEAR ENDED JUNE 30	2011	2010	2009	2008	2007	2006	2005	2004

(1) 000s omitted

Source: Town Officials

# TOWN OF EAST WINDSOR, CONNECTICUT ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST EIGHT FISCAL YEARS

(Unaudited)

PERCENT	0.0%	4.1	35.9	3.5	3.9	3.9	1.5	0.0
NET TAXABLE GRAND LIST (1)	\$1,077,999,082	1,076,876,866	1,062,759,048	781,971,913	755,775,425	727,582,734	700,280,867	690,078,883
LESS	\$ 24,392,108	17,332,794	20,182,498	16,441,044	16,195,450	15,186,972	12,533,915	16,755,230
GROSS TAXABLE GRAND LIST	\$1,102,391,190	1,094,209,660	1,082,941,546	798,412,957	771,970,875	742,769,706	712,814,782	706,834,113
MOTOR VEHICLE PERCENT	7.9%	8.0	8.4	10.8	11.0	10.3	9.5	9.6
PERSONAL PROPERTY PERCENT	7.8%	8.9	7.8	8.6	9.4	9.2	9.2	6.7
LAND	2.0%	1.9	1.8	9.1	1.6	1.7	1.8	1.8
COMMERCIAL AND INDUSTRIAL REAL PROPERTY PERCENT	27.1%	24.8	24.0	23.9	24.7	24.8	26.0	26.5
RESIDENTIAL REAL PROPERTY PERCENT	55.2%	58.7	58.0	53.9	53.3	54.0	53.5	52.4
GRAND LIST DATED	10/1/2009	10/1/2008	10/1/2007	10/1/2006	10/1/2005	10/1/2004	10/1/2003	10/1/2002

(1) The latest revaluation was effective October 1, 2009.

Source: Town Officials

## TOWN OF EAST WINDSOR, CONNECTICUT RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE JUNE 30, 2011

(Unaudited)

OV:	ERA	LL	DEBT	(1)

FISCAL YEAR ENDED JUNE 30 2011	<u>PEF</u>	870.12	TO NET TAXABLE GRAND LIST 0.90%	TO ESTIMATED FULL VALUE  0.63%	TO NET EQUALIZED GRAND LIST 0.65%	RATIO OF DEBT PER CAPITA TO PER CAPITA INCOME
			NET DIREC	CT DEBT (2)		
FISCAL YEAR ENDED JUNE 30		R CAPITA	TO NET TAXABLE GRAND LIST	TO ESTIMATED FULL VALUE	TO NET EQUALIZED GRAND LIST	RATIO OF DEBT PER CAPITA TO PER CAPITA INCOME
2011	\$	805.37	0.83%	0.58%	0.60%	2.60%

(1) Overall Debt: \$9,712,300(2) Net Direct Debt: \$8,989,500

# RATIOS OF DIRECT GROSS GENERAL BONDED DEBT TOWN OF EAST WINDSOR, CONNECTICUT JUNE 30, 2011 (Unaudited)

GROSS	INDEBTEDNESS	PER CAPITA	\$ 30,926
RATIO OF GROSS	INDEBTEDNESS	TO ASSESSED VALUE	0.63%
	DIRECT GROSS	INDEBTEDNESS	\$ 9,712,300
		71	· ·
	ASSESSED	VALUE	\$ 1,539,998,689 (1)
			(2)
		POPULATION	11,162 (2)
FISCAL YEAR	ENDED	JUNE 30	2011

(1) Unaudited estimate.

(2) U.S. Department of Commerce, Bureau of Census

# TOWN OF EAST WINDSOR, CONNECTICUT COMPUTATION OF NET DIRECT DEBT JUNE 30, 2011 (Unaudited)

			PERCENTAGE		
		DEBT	APPLICABLE	C	TOWN SHARE
DESCRIPTION	OUT	OUTSTANDING	TO TOWN		OF DEBT
Current Debt:					
General purpose	↔	2,910,000	100%	↔	2,910,000
Schools		1,610,000	100%		1,610,000
Sewers		2,952,300	100%		2,952,300
Total Current Indebtedness	SS				7,472,300
Direct Bonded Indebtedness					7,472,300
Short-term direct indebtedness					2,240,000
Gross direct indebtedness					9,712,300
Exclusion: School Construction Grants Receivable	ole				(722,800)
Total net direct indebtedness	ct indeb	tedness		↔	8,989,500

#### TOWN OF EAST WINDSOR, CONNECTICUT TEN LARGEST PRINCIPAL TAXPAYERS 2009 GRAND LIST

(Unaudited)

NAME OF TAXPAYER	NATURE OF BUSINESS	GRAND LIST AMOUNT (1)	% NET TAXABLE GRAND LIST (2)
Southern Auto Sales/Tribble. Cecelia/Tribble. Lawrence/LCC			
Partnership/Windsor Show Stables	Various	\$ 25,963,240	2.41
Mill Pond Limited Partnership	Apartments	13,668,630	1.27
The Mansions at Canyon Ridge LLC	Apartments	13,312,990	1.24
Freemont Prospect Hill Road LLC	Commercal buildings	12,766,105	1.18
Connecticut Water Company	Utility	12,113,950	1.12
Blue Dog Properties Trust	Technical School	10,501,650	0.97
East Windsor Properties Limited Partnership	Retail Shopping Center	9,450,380	0.88
Wynwood Apartments Connecticut Ltd Ptnrs	Apartments	9,099,710	0.84
Connecticut Light & Power	Utility	8,612,730	0.80
East Windsor Limited Partnership	Real Estate	6,184,590	0.57
Totals		\$ 121,673,975	11.28

(1) Net Taxable Grant List 10/1/2009

(2) Net Taxable Grant List 10/1/2009 Amount: \$1,077,999,082

Source: Town Officials

## TOWN OF EAST WINDSOR, CONNECTICUT DEBT SERVICE REQUIREMENTS

(Unaudited)

FISCAL YEAR ENDING	PRINCIPAL PAYMENTS	INTEREST PAYMENTS	TOTAL PAYMENTS	CUMULATIVE PERCENT RETIRED
2012	\$ 1,389,843	\$ 214,080	\$ 1,603,923	41.2%
2013	1,128,890	173,270	1,302,160	52.1
2014	1,131,180	143,675	1,274,855	63.1
2015	1,138,719	112,488	1,251,206	74.1
2016	983,668	81,750	1,065,419	83.6
2017	190,000	65,445	255,445	85.4
2018	190,000	58,320	248,320	87.2
2019	190,000	51,005	241,005	89.1
2020	190,000	43,500	233,500	90.9
2021	190,000	35,900	225,900	92.8
2022	190,000	28,181	218,181	94.6
2023	190,000	20,225	210,225	96.4
2024	185,000	12,141	197,141	98.2
2025	185,000	4,047	189,047	100.0
Total	\$ 7,472,300	\$ 1,044,027	\$ 8,516,327	

### TOWN OF EAST WINDSOR, CONNECTICUT CHANGES IN GENERAL FUND FUND BALANCE LAST SIX FISCAL YEARS

(Modified Accrual Basis of Accounting - Unaudited)

Fiscal	Year
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	2005-06	2006-07	2007-08	2008-09	2009-2010	2010-2011
Revenues						
Property taxes	\$ 19,972,600	\$ 21,760,585	\$ 21,914,851	\$ 22,039,940	\$ 23,540,079	\$ 26,071,181
Intergovernmental	6,943,296	6,984,588	12,388,137	8,607,535	7,305,528	7,273,015
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Licenses, fees, and charges						
for goods and services	772,946	809,295	957,522	549,003	611,299	955,800
Revenue from use of money	286,214	452,858	313,713	86,311	27,024	18,383
Other revenues	-	-	-	-	-	3,300
Total revenues	27,975,056	30,007,326	35,574,223	31,282,789	31,483,930	34,321,679
Expenditures						
General government	2,092,876	2,209,594	2,377,962	2,703,149	2,498,192	2,658,301
Public Safety	4,057,982	4,136,973	4,419,602	4,400,954	4,832,390	4,752,054
Conservation and health	376,080	403,559	411,687	398,646	418,641	361,438
Highways	870,725	956,348	1,041,430	1,299,363	1,213,739	1,200,901
Sanitation and waste removal	669,813	681,998	693,995	731,541	722,658	797,948
Insurance and surety bonds	247,460	274,279	255,958	290,970	254,888	294,488
Culture and recreation	478,312	508,093	584,152	590,584	442,542	437,610
Education	16,372,043	17,052,072	23,401,901	20,760,869	19,351,289	20,522,588
Miscellaneous	166,987	161,967	135,197	180,163	156,077	178,702
Capital outlays	197,846	282,464	299,307	260,881	224,291	351,206
Debt service	1,793,109	2,030,217	2,080,785	2,029,137	1,789,548	1,647,198
Total expenditures	27,323,233	28,697,564	35,701,976	33,646,257	31,904,255	33,202,434
Excess of revenues over						
(under) expenditures	651,823	1,309,762	(127,753)	(2,363,468)	(420,325)	1,119,245
Other Financing Sources (Uses)						
Transfers in	464,272	440,000	576,556	452,278	518,677	350,007
Transfers out	(655,610)	(394,142)	(339,128)	(292,361)	(316,702)	(419,755)
Total other financing sources (uses)	(191,338)	45,858	237,428	159,917	201,975	(69,748)
Net change in fund balances	460,485	1,355,620	109,675	(2,203,551)	(218,350)	1,049,497
Fund balance, beginning of year	3,382,483	3,842,968	5,198,588	5,308,263	3,104,712	2,886,362
Fund balance, end of year	\$ 3,842,968	\$ 5,198,588	\$ 5,308,263	\$ 3,104,712	\$ 2,886,362	\$ 3,935,859